85510 PAT TILLMAN FOUNDATION

2023 Client

Form **8879-TE**

IRS E-file Signature Authorization for a Tax Exempt Entity

C Exempt Entity

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

2023

Name of filer

PAT TILLMAN FOUNDATION

PAT TILLMAN FOUNDATION

Name and title of officer or person subject to tax BENJAMIN HILL

י י דובו	EASURER	11111				
Part I Type of Return and		rmation				
Check the box for the return for which you			e applicable amount, it	f any, from the ret	urn. Form	
8038-CP and Form 5330 filers may enter d	_			-		a, 2a,
3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, ar			-	-		
3b , 4b , 5b , 6b , 7b , 8b , 9b , or 10b , whiche						
applicable line below. Do not complete mo			. ,			
1a Form 990 check here	_1	venue, if any (Form 990, F	Part VIII, column (A), lir	ne 12)	1b	4,945,986
2a Form 990-EZ check here		venue, if any (Form 990-E				
3a Form 1120-POL check here	b Total tax	x (Form 1120-POL, line 22	?)		3b	
4a Form 990-PF check here	b Tax base	ed on investment incom	e (Form 990-PF, Part	V, line 5)	4b	
5a Form 8868 check here		due (Form 8868, line 3c)			5b	
6a Form 990-T check here	b Total tax	K (Form 990-T, Part III, line	€ 4)		6b	
7a Form 4720 check here		κ (Form 4720, Part III, line				
8a Form 5227 check here		assets at end of tax year	•		8b	
9a Form 5330 check here	b Tax due	(Form 5330, Part II, line 1	9)		9b	
10a Form 8038-CP check here		of credit payment reque			10b	
Part II Declaration and Sign						
Under penalties of perjury, I declare that X		ficer of the above entity or			th respect to	o (name
of entity)	_	, (EIN)	a	nd that I have exa	amined a co	opy of the
2023 electronic return and accompanying s	schedules and s	statements, and, to the be	st of my knowledge and	d belief, they are t	rue, correc	t, and
complete. I further declare that the amount	in Part I above	is the amount shown on t	he copy of the electron	ic return. I conser	nt to allow r	ny
intermediate service provider, transmitter, c		• ,				• •
acknowledgement of receipt or reason for r	-			-		
the date of any refund. If applicable, I autho						
(direct debit) entry to the financial institution						
return, and the financial institution to debit t	•			•		•
1-888-353-4537 no later than 2 business da						
processing of the electronic payment of tax						
the payment. I have selected a personal ide electronic funds withdrawal.	enuncation num	iber (Pilv) as my signature	for the electronic retui	m and, ii applicad	ie, the cons	sent to
PIN: check one box only	LIA DMA NI	DIIC		DIN 8551		
X I authorize FESTER & C	· · · · · · · · · · · · · · · · · · ·		to enter my		as iiiy	/ signature
	ERO firm n	name		do not enter	umbers, but r all zeros	
on the tax year 2023 electronically				_		
agency(ies) regulating charities as return's disclosure consent screen.		Fed/State program, I also	authorize the aforeme	ntioned ERO to e	nter my PIN	N on the
As an officer or person subject to ta	ax with respect	to the entity, I will enter m	y PIN as my signature	on the tax year 20	023 electro	nically
filed return. If I have indicated within	n this return tha	at a copy of the return is be	eing filed with a state a	gency(ies) regula	ting charitie	es as part
of the IRS Fed/State program, I will		on the return's disclosure		ata 08/15	/21	
Signature of officer or person subject to tax			D	ate	7 2 4	
Part III Certification and Au						
ERO's EFIN/PIN. Enter your six-digit electi number (EFIN) followed by your five-digit se			961	00618288	٦	
number (Er inv) followed by your live-digit so	eli-selected Fili	ν.			_	
Leartify that the above numeric entry is my	DIN which is ~	ny sianatura on the 2022 s		not enter all zeros	Loopfirm	that I
I certify that the above numeric entry is my am submitting this return in accordance wit		, ,	•			
am submitting this return in accordance wit Providers for Business Returns.	ar are requireme	onto di Fud. 4103 , MODEN	mzeu e-i iie (ivier) iiiio	imation for Autho	IIZEU INS E	=me
	CDA			00/15/	2.4	
ERO's signature RACHEL LOCKE	, CPA		Date	08/15/2	4	

ERO Must Retain This Form — See Instructions

Do Not Submit This Form to the IRS Unless Requested To Do So

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047 2023 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

<u> </u>	For the	e 2023 (calendar year, or tax year beginning	, and ending				
В	Check if ap	pplicable:	C Name of organization				D Employe	r identification number
	Address ch	hange	PAT TILLM	AN FOUNDATION				
\equiv	Name char	ngo	Doing business as				20-1	072336
=		-	Number and street (or P.O. box if mail is not delive		Room/s	suite	E Telephon	
_	Initial retur		180 N LASALLE ST, STE				773-3	<u>360-5277 </u>
	Final return terminated		City or town, state or province, country, and ZIP or	foreign postal code				
			CHICAGO	IL 60601			G Gross rece	eipts\$ 6,049,303
<u> </u>	Amended i	return	F Name and address of principal officer:					
	Application	n pending	MARIE TILLMAN		H(a)	is this a grou	up return for s	ubordinates? Yes X No
			180 N LASALLE ST, S	STE 2910	H(b)	Are all subo	rdinates incl	uded? Yes No
			CHICAGO	IL 60601		If "No,"	attach a list.	See instructions
_	Tax-exem	nnt etatue	<u> </u>	ert no.) 4947(a)(1) or 527				
	Website:		WW.PATTILLMANFOUNDAT	, , , , , ,	11/->	0		
							nption number	
	Form of or			Other	L Year of for	mation: Z	104	M State of legal domicile: CA
	art I		ummary					
_	1 B		escribe the organization's mission or most	significant activities:				
& Governance		SEE	SCHEDULE O					
Jar	l .							
ē								
ý	2 C	Check th	nis box if the organization discontinued	d its operations or disposed of more th	nan 25% of its	s net asse	ets.	
⊗ ⊗	3 N	lumber	of voting members of the governing body ((Part VI, line 1a)			3	12
			of independent voting members of the gov				4	12
Ę	5 T	otal nur	mber of individuals employed in calendar y	/ear 2023 (Part V. line 2a)			5	25
Activities			mber of volunteers (estimate if necessary)					175
Ĭ	1			-l (O) lin - 40			 -	0
			related business revenue from Part VIII, co					0
	DIN	vet unre	lated business taxable income from Form	990-1, Part I, line 11	· · · · · · · · · · · · · · · · · · ·	Prior Year	7b	Current Year
		Contribut	tions and grants (Part VIII line 1h)			5,058		4,748,984
Revenue	1		' (D () (III I' O)			, 036	,008	4,140,304
/en	1	_				0.F	710	<u> </u>
Š			ent income (Part VIII, column (A), lines 3, 4				,712	66,139
_			venue (Part VIII, column (A), lines 5, 6d, 8			8	,000	130,863
	12 T	otal rev	<u>renue – add lines 8 through 11 (must equa</u>	l Part VIII, column (A), line 12)		5,161		4,945,986
	13 G	3rants a	nd similar amounts paid (Part IX, column ((A), lines 1–3)	1	<u>1,311</u>	,803	1,409,500
	14 B	Benefits	paid to or for members (Part IX, column (A	A), line 4)				0
S	15 S	Salaries,	other compensation, employee benefits (I	Part IX, column (A), lines 5–10)	1	L,862	,839	2,345,675
Expenses			onal fundraising fees (Part IX, column (A),					0
be			draising expenses (Part IX, column (D), lir					
Ж			penses (Part IX, column (A), lines 11a–11			L,940	.831	1,814,188
	1		penses. Add lines 13–17 (must equal Part			$\frac{1}{5}, 115$		5,569,363
	1						,247	-623,377
<u> </u>	19 1	Cevenue	e less expenses. Subtract line 18 from line	12	Beginn	ning of Curr		End of Year
Net Assets or Fund Balances	20 ⊤	ntal acc	sets (Part X, line 16)			6, 4 02		5,748,892
Ass	24 T		""" (5 () () () ()		···	L,016		858,378
let let	20 1		ets or fund balances. Subtract line 21 from			5,386		4,890,514
				line 20	-	, 300	, 0 / 4	4,030,314
	art II		gnature Block					
	•		perjury, I declare that I have examined this return that Declaration of manager (athor) than the					y knowledge and belief, it is
	ue, corre	eci, and c	complete. Declaration of preparer (other than of	incer) is based on all information of which	preparer has a	any knowie	eage.	
_								
Siç	gn	Signature	e of officer				Date	
He	re	BEN	JAMIN HILL	TREASUR	ER			
		Type or p	print name and title					
		Print/Typ	e preparer's name	Preparer's signature		Date	Check	if PTIN
Pai	d	RACHE	L LOCKE, CPA	RACHEL LOCKE, CPA		08/15/	24 self-em	ployed P00450405
Pre	parer	Firm's na	THOMED 6 CHADA	·			m's EIN	82-1455657
	Only	1 11111 5 112	9019 E. BAHIA			FIF	III S EIIN	<u> </u>
-	.,	F:. '						602-264-3077
Mar	the ID	Firm's ac	,			Į Ph	one no.	
ıvıa)	y ine iR	૭ uiscu	ss this return with the preparer shown abo	ive: See msuuchons				Yes No

Form 990 (2023) PAT TILLMAN FOUNDATION

Part III Statement of Program Service According to the Service According to the statement of Program Service According t Statement of Program Service Accomplishments

2	n	-1	n	7	2	3	3	6
Z	u		u	•	_	_	_	O

Page 2

	Check if Schedule	O contains a respo	nse or note to any line in	this Part III	X
1 Briefly desc	cribe the organization's	mission:			
2 Did the org	anization undertake any	y significant program sei	vices during the year which we	ere not listed on the	
	990 or 990-EZ?				Yes X No
	scribe these new service				
			changes in how it conducts, a	inv program	
services?					Yes X No
	scribe these changes o				. I les A NC
			anta for apply of its three larges	at program consists as measured by	
expenses.	Section 501(c)(3) and 5		re required to report the amou	st program services, as measured by nt of grants and allocations to others,	
			·	100 500	
4a (Code:		3,953,202	including grants of \$,409,500) (Revenue \$	
SEE SCE	HEDULE O				
4h (O-d-) /E A		:) (D	
4b (Code:) (Expenses \$		including grants of \$) (Revenue \$	
N/A					
4c (Code:) (Expenses \$		including grants of \$) (Revenue \$	
N/A	/ ` '		33		
• 					
4d Other progr	ram services (Describe	on Schedule O.)			
4d Other progr (Expenses		on Schedule O.) including grants 3 , 953 ,	of \$) (Revenue \$)

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"		v	
2	complete Schedule A Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	1 2	X	_
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to		- 22	
·	candidates for public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or	1		3,5
40	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments	40	х	
11	or in quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,	10	Λ	
••	VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes,"</i>			
u	complete Schedule D. Part VI	11a	х	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
С	Did the organization report an amount for investments—program related in Part X, line 13, that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		<u> </u>
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If	400		
40	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States? Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,	14a		<u> </u>
b	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Ves." complete Schedule E. Parte Land IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			
	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on			
	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	X	<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			
	If "Yes," complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		<u> </u>

Checklist of Required Schedules (continued) Yes No 22 Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on X Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III 22 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated X employees? If "Yes." complete Schedule J 23 24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b X through 24d and complete Schedule K. If "No," go to line 25a 24a **b** Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? 24b c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? 24c **d** Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? 24d 25a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I X b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? X 25b If "Yes," complete Schedule L, Part I Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II X 26 Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these 27 X persons? If "Yes," complete Schedule L, Part III Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions). a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If X "Yes," complete Schedule L, Part IV 28a **b** A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If 28c X "Yes," complete Schedule L, Part IV X 29 Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M 29 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M 30 X Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I 31 31 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," X complete Schedule N, Part II 33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I X 34 Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 X 34 35a Did the organization have a controlled entity within the meaning of section 512(b)(13)? 35a If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 35b Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable X related organization? If "Yes," complete Schedule R, Part V, line 2 36 37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization X and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI 37 Did the organization complete Schedule O and provide explanations on Schedule O for Part VI. lines 11b and X 19? Note: All Form 990 filers are required to complete Schedule O. Statements Regarding Other IRS Filings and Tax Compliance Part V Check if Schedule O contains a response or note to any line in this Part V Yes No 85 **1a** Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable **b** Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable

c Did the organization comply with backup withholding rules for reportable payments to vendors and

reportable gaming (gambling) winnings to prize winners?..

Pa	art V Statements Regarding Other IRS Filings and Tax Compliance (con	tinue	d)		Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax					
	Statements, filed for the calendar year ending with or within the year covered by this return	2a	25			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	urns?		2b	Х	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?			3a		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedul	le O		3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other	r autho	ority over,			
	a financial account in a foreign country (such as a bank account, securities account, or other financial	ial acc	ount)?	4a		X
b	If "Yes," enter the name of the foreign country					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial	Acco	unts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction	action?)	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did	the				
	organization solicit any contributions that were not tax deductible as charitable contributions?			6a		X
b	If "Yes," did the organization include with every solicitation an express statement that such contribut	ions o	r			
	gifts were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for	good	S			
	and services provided to the payor?			7a	\longmapsto	X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided? \dots			7b	\vdash	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it v	vas				
_	required to file Form 8282?			7c		_X_
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit		ct'?	7e	$\vdash \vdash \vdash$	X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont			7f	\vdash	X
g	If the organization received a contribution of qualified intellectual property, did the organization file F			7g	\vdash	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiz Sponsoring organizations maintaining donor advised funds. Did a donor advised fund mainta		• • • • • • • • • • • • • • • • • • • •	7h		
8	sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintains sponsoring organization have excess business holdings at any time during the year?	inea b	y trie	8		
9	Sponsoring organizations maintaining donor advised funds.					
а	Did the sponsoring organization make any taxable distributions under section 4966?			9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
а		11a				
b	Gross income from other sources. (Do not net amounts due or paid to other sources					
	against amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Fo	rm 10	41?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а				13a		
	Note: See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which					
	the organization is licensed to issue qualified health plans	13b		_		
С	Enter the amount of reserves on hand	13c				
14a				14a	 	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule 11 to 12 and 12 and 12 and 12 and 13 and 14 and 15 a			14b	\vdash	
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remun					₹.
	excess parachute payment(s) during the year?			15		X
40	If "Yes," see instructions and file Form 4720, Schedule N.		O	40		v
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment "Yes," complete Form 4720. Schodulo O	nt inco	me?	16		X
17	If "Yes," complete Form 4720, Schedule O.	tivitio-				
17	Section 501(c)(21) organizations. Did the trust, any disqualified or other person engage in any ac			47		
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?			17		
	If "Yes," complete Form 6069.					

Form 990 (2023) PAT TILLMAN FOUNDATION 20-1072336 Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No 1a Enter the number of voting members of the governing body at the end of the tax year 12 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. Enter the number of voting members included on line 1a, above, who are independent 12 1b Did any officer, director, trustee, or key employee have a family relationship or a business relationship with anv other officer, director, trustee, or key employee? X 2 Did the organization delegate control over management duties customarily performed by or under the direct 3 X supervision of officers, directors, trustees, or key employees to a management company or other person? 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, X stockholders, or persons other than the governing body? 7b 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? 8b X Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O X Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have local chapters, branches, or affiliates? 10a X **b** If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? *If "No," go to line 13* 12a **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done 12c Did the organization have a written whistleblower policy? X 13 13 Did the organization have a written document retention and destruction policy? 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official X 15a X Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? 16a X b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? . Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed **CA** Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Own website Another's website X Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records.

408-513-8765

CA 95118

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- **1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Check this box if neither the org		•				ation co	mpensated any current off	icer, director, or trustee.	
(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	box	k, unle	Pos heck ss pe	rson i	than one s both an r/trustee) Former Highest compensated	(D) Reportable compensation from the organization (W-2/ 1099-NISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/ 1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
(1) MARIE TILLMAN	2.00								
CHAIR	0.00	x		X			0	0	0
(2) CHRIS HART	2.00								
VICE CHAIR	0.00	X		x			0	0	0
(3) IAN SACKS	2.00								
DIRECTOR	0.00	x					0	0	0
(4) JOE BROWNE	2.00								
DIRECTOR	0.00	x					0	0	0
(5) MARGARET CORTEZ									,
DIRECTOR	0.00	x					0	0	0
(6) ALEX GARWOOD	2.00								
DIRECTOR	0.00	x					0	0	O
(7) BENJAMIN HILL		A							
TREASURER	2.00	x		x			0	0	0
(8) JOE SHENTON	2.00							0	
DIRECTOR	0.00	x					0	0	0
(9) AMBER MANKE									
DIRECTOR	2.00	x					0	0	O
(10) CHRISTINE WILKI	NSON	^							
DIRECTOR	2.00	x					0	0	0
(11) LAZAR RAYNAL									
DIRECTOR	2.00	x					0	0	0

Part VII Section A. Officers	s, Directors, Ti	uste	es,	Key	Em	ploy	ees	, and Highest Compensat	ted Employees (continu	ed)		
(A) Name and title	(B) Average hours per week	box	k, unle	Pos check ess pe	rson i	s both	n an tee)	(D) Reportable compensation from the	(E) Reportable compensation from related		(F) mated am of other ompensation	
	(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/ 1099-MISC/ 1099-NEC)	organizations (W-2/ 1099-MISC/ 1099-NEC)	org	from the panization and organization	and
(12) JOHN SVOBODA												
(12) DIRECTOR	2.00	x						o	0			0
(13) DAN FUTRELL												
(13) CEO	40.00			x				172,665	o		26	5,531
(14) SABRINA PERA	LES											,,,,,,,
(14) DIRECTOR OF OPS	40.00					x		131,480	o		6	5,920
(15) MERCEDES ROH						<u> </u>		131,400				, <u>, , , , , , , , , , , , , , , , , , </u>
(15)	40.00					v		127 702			23	215
DIRECTOR OF PROGRAMS (16) COLLEEN REAN						X		137,792	0			3,315
(16)	40.00											
HEAD OF TLI	0.00					X		125,772	0		16	5,166
(17)												
(18)												
(19)												
1b Subtotal								567,709			72	2,932
c Total from continuation should Total (add lines 1b and 1c)								567,709			72	2,932
Total number of individuals (ir reportable compensation from	ncluding but not	limit						ve) who received more than	n \$100,000 of			es No
3 Did the organization list any for									ed			
employee on line 1a? If "Yes, For any individual listed on lin organization and related orga	ne 1a, is the sum	of r	epor	table	e coi	mper	nsati	ion and other compensation	from the		3	X
individual											4 2	X
for services rendered to the o											5	X
Section B. Independent Contract			-4	المحاذا		ا ما ما			than \$400,000 af			
Complete this table for your fi compensation from the organ	ization. Report							ndar year ending with or wit	hin the organization's tax	year.		
Name and	(A) d business address							Description	(B) on of services		Comp	C) ensation
Total number of independent received more than \$100,000	contractors (inc	ludir	ng bu	ıt no	t lim gani	ted t	to th	ose listed above) who	0			

A Income from investment of tax-exempt bond proceeds		art V			iedule O con	itains a	a response or no	ote to any line in	this Part VIII		
Second S									Related or exempt	Unrelated	Revenuè éxcluded from tax under
Section Sect	nts nts	1a	Federated cam	paigns	<u> </u>	1a					
Suriness Code	gra Sou	b				-		-			
Section Sect	Es, (Am	С				1c	892,157				
Suriness Code	ions, Gifts, G r Similar Amo	d	Related organiz	ations		1d		-			
Section Sect	ξ <u>Έ</u>	e				1e					
Section Sect	oution her S	f	All other contributions and similar amounts n	, gifts, gr ot includ	ants, led above	1f	3,856,827				
Second S	<u></u>	g				1a \$	412,792				
Section Sect	a ç	h									
Total Add lines 2a-2f											
All other program service revenue	පු	2a									
Fall other program service revenue	<u>≅</u> ⊴	b									
Fall other program service revenue	n en En	С									
Fall other program service revenue	Şağ e	d									
Fall other program service revenue	<u></u>	e									
1	_	f	All other progra	m ser	ice revenue						
Other similar amounts 43,286 433,286		g									
1		3	Investment inco	me (ir	ncluding dividen	ds, intei	rest, and				
Second Companies Compani					*			43,286			43,286
Company Comp		4	Income from inv				proceeds				
Ga Gross rents Ga		5	Royalties	<u> </u>		<u> </u>					
Description					(i) Real		(ii) Personal				
C Rental inc. or (loss) GC		6a	Gross rents	6a							
d Net rental income or (loss) From Gross amount from such softs assets other than inventory b Less: cost or other basis and sales exps. d Net gain or (loss) 70 70 70 22,853 40 70 70 22,853 70 70 22,853 70 70 22,853 70 70 22,853 70 70 70 70 70 70 70 70 70 7		b	Less: rental expenses	6b							
Table Tabl		С	Rental inc. or (loss)	6c							
sales of assets of the than inventory by be Less cost or other basis and sales exps. 7		d		ne or (loss)	<u></u>					
December December		'a			(i) Securities	3		_			
(not including \$ 892,157 of contributions reported on line 1c). See Part IV, line 18 8a 1,103,317 c Net income or (loss) from fundraising events 9a Gross income from gaming activities. See Part IV, line 19 9 b Less: direct expenses 9 b c Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory 10a Service FEE INCOME 11a Service FEE INCOME 1561499 130,863 130,863	•		other than inventory	7a			22,853				
(not including \$ 892,157 of contributions reported on line 1c). See Part IV, line 18 8a 1,103,317 c Net income or (loss) from fundraising events 9a Gross income from gaming activities. See Part IV, line 19 9 b Less: direct expenses 9 b c Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory 10a Service FEE INCOME 11a Service FEE INCOME 1561499 130,863 130,863	nue	b	Less: cost or other								
(not including \$ 892,157 of contributions reported on line 1c). See Part IV, line 18 8a 1,103,317 c Net income or (loss) from fundraising events 9a Gross income from gaming activities. See Part IV, line 19 9 b Less: direct expenses 9 b c Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory 10a Service FEE INCOME 11a Service FEE INCOME 1561499 130,863 130,863	ķ		•					_			
(not including \$ 892,157 of contributions reported on line 1c). See Part IV, line 18 8a 1,103,317 c Net income or (loss) from fundraising events 9a Gross income from gaming activities. See Part IV, line 19 9 b Less: direct expenses 9 b c Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory 10a Service FEE INCOME 11a Service FEE INCOME 1561499 130,863 130,863	8	ı	` ,				22,853				
(not including \$ 892,157 of contributions reported on line 1c). See Part IV, line 18 8a 1,103,317 c Net income or (loss) from fundraising events 9a Gross income from gaming activities. See Part IV, line 19 9 b Less: direct expenses 9 b c Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory 10a Service FEE INCOME 11a Service FEE INCOME 1561499 130,863 130,863	þe	l .	• ,	,				22,853			22,853
of contributions reported on line 1c). See Part IV, line 18 8a 1,103,317 b Less: direct expenses 8b 1,103,317 c Net income or (loss) from fundraising events 9a Gross income from gaming activities. See Part IV, line 19 9a 9b Less: direct expenses 9b c Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory 11a SERVICE FEE INCOME 11a SERVICE FEE INCOME 561499 130,863 130,863	ō	8a			•						
1c). See Part IV, line 18 b Less: direct expenses c Net income or (loss) from fundraising events 9a Gross income from gaming activities. See Part IV, line 19 b Less: direct expenses c Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory 11a SERVICE FEE INCOME 11a SERVICE FEE INCOME 1561499 130,863 130,863											
b Less: direct expenses				-	on line		1 100 017				
c Net income or (loss) from fundraising events 9a Gross income from gaming activities. See Part IV, line 19 9 b Less: direct expenses 9 b c Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory 11a SERVICE FEE INCOME 1561499 130,863 130,863		١.				-					
9a Gross income from gaming activities. See Part IV, line 19 9b Less: direct expenses 9b Country, less returns and allowances 10a Gross sales of inventory, less returns and allowances b Less: cost of goods sold 10b Country 11a SERVICE FEE INCOME 1561499 130,863 130,863		ı	•								
activities. See Part IV, line 19 b Less: direct expenses c Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory 10a b Less: cost of goods sold c Net income or (loss) from sales of inventory 11a SERVICE FEE INCOME b C d All other revenue e Total. Add lines 11a–11d 130,863		ı	,	,	•	events					
b Less: direct expenses c Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Business Code 11a SERVICE FEE INCOME b C d All other revenue e Total. Add lines 11a–11d 130,863		ya		_	-						
C Net income or (loss) from gaming activities 10a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory 11a SERVICE FEE INCOME b C d All other revenue e Total. Add lines 11a–11d 130,863		.				-					
10a Gross sales of inventory, less returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Business Code 11a SERVICE FEE INCOME 561499 130,863 130,863 b c d All other revenue e Total. Add lines 11a–11d 130,863		l .									
returns and allowances b Less: cost of goods sold c Net income or (loss) from sales of inventory Service fee income Business Code		ı	-			ivilies .					
b Less: cost of goods sold		Tua			•	40-					
C Net income or (loss) from sales of inventory Business Code											
Service Fee Income Business Code		l .	_			$\overline{}$					
11a SERVICE FEE INCOME 561499 130,863 130,863	<u></u>		iver income or (iuss) I	IOIII Sales OI INV	eniory.					
e Total. Add lines 11a–11d	ous T	11-	CEDUTOR TO	,	COME				130 863		
e Total. Add lines 11a–11d	ane Jue	ı ıa	*					1 130,603	130,003		
e Total. Add lines 11a–11d	e e	`									
e Total. Add lines 11a–11d	ဒ္ဓန္	۱ ا									
	Σ							130 863			
		•						4,945,986	130,863	0	66,139

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all col

Sect	ion 501(c)(3) and 501(c)(4) organizations must co	•		mplete column (A).	
_	Check if Schedule O contains a respo	(A)	(B)	(C)	(D)
	ot include amounts reported on lines 6b, 7b,	Total expenses	Program service	Management and	Fundraising
	0b, and 10b of Part VIII.		expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations				
_	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic	1 400 500	1 400 500		
_	individuals. See Part IV, line 22	1,409,500	1,409,500		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and				
	foreign individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	170 ((5	104 726	01 005	46 624
_	trustees, and key employees	172,665	104,736	21,295	46,634
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)	1 707 010	1 000 704	000 067	405 757
7	Other salaries and wages	1,727,818	1,099,794	202,267	425,757
8	Pension plan accruals and contributions (include				
_	section 401(k) and 403(b) employer contributions)	200 756	101 025	20 201	70 420
9	Other employee benefits	299,756 145,436	191,935	28,391	79,430
10	Payroll taxes	145,436	95,708	13,475	36,253
11	Fees for services (nonemployees):				
a	Management	7 1 4 7		7 147	
D	Legal	7,147 67,462		7,147 67,462	
C	Accounting	07,402		07,402	
a	Lobbying Professional fundraising services. See Part IV, line 17				
e					
7	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25, column	317,097	202,801	54,555	EQ 7/11
40	(A) amount, list line 11g expenses on Schedule O.)	311,091	202,801	34,333	59,741
12 13	Advertising and promotion	18,322	14,730	2,118	1,474
14	Office expenses	10,322	14,730	2,110	1,3/3
15	Information technology				
16	Royalties	158,827	103,194	3,948	51,685
17	Occupancy	452,052	332,227	63,877	55,948
	Travel Payments of travel or entertainment expenses	432,032	332,227	03,011	33,340
10	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	- · · · · - · · · · · · · · · · · · · ·				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance	14,892	9,328	1,159	4,405
24	Other expenses. Itemize expenses not covered		7,020	= 7 = 0	1,100
	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
а	FUNDRAISING EXPENSES	244,581	40,912	12,063	191,606
b	GRANT EXPENSES	199,968	198,860	1,108	
c	MISCELLANEOUS	169,325	31,730	107,573	30,022
d	PRINTING	70,294	62,998	331	6,965
	All other expenses	94,221	54,749	5,977	33,495
25		5,569,363	3,953,202	592,746	1,023,415
26	Joint costs. Complete this line only if the	-,,	-,,		, : :: , :==0
	organization reported in column (B) joint costs				
	from a combined educational campaign and fundraising solicitation. Check here if				
	following SOP 98-2 (ASC 958-720)				
DAA	,	l .		L	Form QQN (2022)

				(A) Beginning of year		(B)
T 4	Coch non interest hearing			2,445,466	1	End of year 2,684,169
'	Cash—non-interest-bearing			115,322	2	15,169
3				1,742,321	3	730,509
	,			1,142,321	4	730,303
5					4	
3	trustee, key employee, creator or founder, substar					
	controlled entity or family member of any of these				5	
6						
1 -	under section 4958(f)(1)), and persons described				6	
7					7	
7 8	Inventories for sale or use				8	
9				207,798		215,619
1 -	a Land, buildings, and equipment: cost or other			2017130		219,013
. •	basis. Complete Part VI of Schedule D	10a	14,105			
Ι,	b Less: accumulated depreciation	10b	14,105		10c	
11					11	
12				1,216,699	12	1,522,212
13		'			13	
14		·			14	
	Other assets. See Part IV, line 11			675,178	15	581,214
16		line 33)		6,402,784	16	5,748,892
17				339,905	17	162,153
18					18	- ,
19	Deferred revenue				19	83,245
20					20	,
21	Escrow or custodial account liability. Complete Pa	rt IV of Schedule	D		21	
22						
	trustee, key employee, creator or founder, substar		r 35%			
22	controlled entity or family member of any of these				22	
23		d third parties			23	
24		hird parties			24	
25						
	parties, and other liabilities not included on lines 1	7-24). Complete F	Part X			
	of Schedule D			676,205		612,980
26	<u> </u>			1,016,110	26	858,378
	Organizations that follow FASB ASC 958, che	ck here X				
	and complete lines 27, 28, 32, and 33.					
27	Net assets without donor restrictions			3,257,348		3,373,216
28		<u></u> .		2,129,326	28	1,517,298
	Organizations that do not follow FASB ASC 99	58, check her				
	and complete lines 29 through 33.					
29					29	
30		pment fund			30	
31	<u> </u>	me, or other fund	s		31	
27 28 29 30 31 32				5,386,674	32	4,890,514
່∣33	Total liabilities and net assets/fund balances			6,402,784	33	5,748,892

Form **990** (2023)

Pa	art XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI				<u> </u>	
1	Total revenue (must equal Part VIII, column (A), line 12)	1	4,	94	5,9	986
2	Total expenses (must equal Part IX, column (A), line 25)	2	5,	56	9,:	363
3	Revenue less expenses. Subtract line 2 from line 1	3	-	-62	3,:	377
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	5,	38	6,6	674
5	Net unrealized gains (losses) on investments	5		12	7,2	217
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9				
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line					
	32, column (B))	10	4,	89	0,!	<u>514</u>
Pa	art XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII				<u> </u>	
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain on					
	Schedule O.					
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or					
	reviewed on a separate basis, consolidated basis, or both.					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a					
	separate basis, consolidated basis, or both.					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of					
	the audit, review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on					
	Schedule O.					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the					
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the					
	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits			3b		

SCHEDULE A (Form 990)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

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Department of the Treasury Internal Revenue Service

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

Name	ne of the organization Employer identification number									
	PAT TILLMAN FOUNDATION 20-1072336 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.									
	ırt I							See instri	uctions.	
_	e organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)									
1	Ц			sociation of churches described		•	o)(1)(A)(i).			
2	Ц			(A)(ii). (Attach Schedule E (Fo						
3	Ц	-		ice organization described in s e						
4			= :	ed in conjunction with a hospital	describe	ed in sect	tion 170(b)(1)(A)	(iii). Enter th	e hospital's nam	ie,
		city, and stat								
5		An organizat	ion operated for the benefit	of a college or university owner	d or opera	ated by a	governmental un	it described	in	
			(b)(1)(A)(iv). (Complete Pa							
6			•	governmental unit described in						
7	X	•	,	substantial part of its support f	rom a go	vernmen	tal unit or from the	e general pul	blic	
_			section 170(b)(1)(A)(vi). (
8	Н	-		170(b)(1)(A)(vi). (Complete Pa					_	
9		-	_	scribed in section 170(b)(1)(A			-	_	-	
		-	or a non-land-grant college	of agriculture (see instructions)). Enter tr	ne name,	city, and state of	the college of	or	
10		university:	ion that normally receives (1) more than 33 1/3% of its sup	nort from		tiona momborahi	n food and a		
10	Ш			npt functions, subject to certain						
				nd unrelated business taxable						
				30, 1975. See section 509(a)(2						
11		An organizat	ion organized and operated	exclusively to test for public sa	fety. See	section	509(a)(4).			
12		An organizat	ion organized and operated	exclusively for the benefit of, to	perform	the func	tions of, or to car	y out the pu	rposes of	
				tions described in section 509						
		the box on lir	nes 12a through 12d that de	scribes the type of supporting of	organizati	on and c	omplete lines 12e	e, 12f, and 12	<u>2g</u> .	
	а			perated, supervised, or controlle					giving	
				wer to regularly appoint or elec		ty of the	directors or truste	es of the		
				complete Part IV, Sections A				/ > 1 . 1		
	b		11 0 0	upervised or controlled in conne			•		J	
				rting organization vested in the e Part IV, Sections A and C.	same pe	rsons tri	at control of mana	ige the supp	ortea	
	С		•	supporting organization operat	ed in con	nection v	vith and function:	ally integrate	d with	
	·	its suppo	rted organization(s) (see in	structions). You must complete	te Part IV	/, Sectio	ns A, D, and E.	any integrate	a with,	
	d	Type III	non-functionally integrate	ed. A supporting organization o	perated in	n connec	tion with its suppo	orted organiz	ation(s)	
				e organization generally must s						
				must complete Part IV, Secti						
	е			ceived a written determination f				II, Type III		
				n-functionally integrated suppo	rting orga	anization.				
	T ~		mber of supported organizat	he supported organization(s).						
	<u>9</u>		1		[g. A. L. III					
(i)		e of supported janization	(ii) EIN	(iii) Type of organization (described on lines 1–10	1 ` '	organization or governing	(v) Amount of r support (•	(vi) Amoun other support	
	0.8	,ameadon		above (see instructions))		ment?	instructio		instruction	
					Yes	No				
(A)										
(B)										
. ,										
(C)										
` '										
(D)										
` '										
(E)										
ι -,										

Total

Schedule A (Form 990) 2023

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support	,	,		· 1	,	
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	3,871,818	3,630,280	5,208,001	5,095,915	4,748,984	22,554,998
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4 5	Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)	3,871,818	3,630,280	5,208,001	5,095,915	4,748,984	22,554,998
6	Public support. Subtract line 5 from line 4						22,554,998
	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
7	Amounts from line 4	3,871,818	3,630,280	5,208,001	5,095,915	4,748,984	22,554,998
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	25,706	25,031	42,978	34,019	43,286	171,020
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						22,726,018
12	Gross receipts from related activities, etc						4,601,633
13	First 5 years. If the Form 990 is for the o	rganization's first,	second, third, four	th, or fifth tax yea	r as a section 501	(c)(3)	
	organization, check this box and stop he						
Sec	tion C. Computation of Public S						
14	Public support percentage for 2023 (line			nn (f))			99.25%
15	Public support percentage from 2022 Sch						99.30%
	33 1/3% support test — 2023. If the org box and stop here. The organization qua	lifies as a publicly	supported organiz	ation			X
b	33 1/3% support test — 2022. If the org this box and stop here. The organization						
17a	10%-facts-and-circumstances test — 2						
176	10% or more, and if the organization mee Part VI how the organization meets the fa	ets the facts-and-ci acts-and-circumsta	rcumstances test, nces test. The org	check this box an anization qualifies	nd stop here. Exp is as a publicly sup	lain in ported	
b	10%-facts-and-circumstances test — 2 15 is 10% or more, and if the organization in Part VI how the organization meets the	2022. If the organizen meets the facts-and-circums	zation did not cheo ind-circumstances stances test. The o	ck a box on line 13 test, check this b organization qualif	3, 16a, 16b, or 17a ox and stop here ies as a publicly s	a, and line e. Explain upported	
18	organization Private foundation. If the organization dinstructions	id not check a box	on line 13, 16a, 1	6b, 17a, or 17b, c	heck this box and	see	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.)

<u>Sac</u>	tion A. Public Support	quality under	life lesis lister	u below, pieas	e complete Pa	11 t 11. <i>)</i>	
	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and membership fees	(a) 2010	(6) 2020	(6) 2021	(u) 2022	(6) 2020	(i) rotar
•	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
С 8	Add lines 7a and 7b Public support. (Subtract line 7c from						
800	tion B. Total Support						
	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
9	Amounts from line 6	(a) 2019	(b) 2020	(6) 2021	(u) 2022	(e) 2023	(I) Total
10a							
b	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the or organization, check this box and stop her	-	, second, third, fou	-			·
Sec	tion C. Computation of Public S		entage				
15	Public support percentage for 2023 (line 8	column (f), divic	ded by line 13. colu	umn (f))		15	%
16	Public support percentage from 2022 Scho	edule A, Part III, I	line 15				%
	tion D. Computation of Investme						-
17	Investment income percentage for 2023 (I			13, column (f))		17	%
	nvestment income percentage from 2022 S		47			40	%
	33 1/3% support tests — 2023. If the org			line 14, and line	15 is more than 33	3 1/3%, and line	
	17 is not more than 33 1/3%, check this bo						L
b	33 1/3% support tests — 2022. If the org	ganization did not	t check a box on li	ne 14 or line 19a,	and line 16 is mor	e than 33 1/3%, a	and
	line 18 is not more than 33 1/3%, check th		_			-	
20	Private foundation. If the organization di	d not check a box	x on line 14, 19a, o	or 19b, check this	box and see instr	uctions	

Part IV **Supporting Organizations**

(Complete only if you checked a box on line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B)
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- Substitutions only. Was the substitution the result of an event beyond the organization's control? С
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- Was the organization controlled directly or indirectly at any time during the tax year by one or more 9a disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- Did one or more disgualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- Was the organization subject to the excess business holdings rules of section 4943 because of section 10a 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
_		
3a		
3b		
20		
3c		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
o-		
9a		
9b		
90		
9c		
10a		
10b		

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Pai	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c,			
Saat	provide detail in Part VI.	11c		
Seci	ion B. Type I Supporting Organizations	$\overline{}$	V	NIa
4	Did the gaverning hady members of the gaverning hady efficers esting in their efficial capacity or membership of any or		Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? <i>If "No," describe in Part VI how the supported organization(s)</i>			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported	•		
_	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sect	ion C. Type II Supporting Organizations			
	g c.gg		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sect	ion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI			
	how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have			
	a significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
Soot	supported organizations played in this regard.	3		
	ion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruction) The organization satisfied the Activities Test. Complete line 2 below.	ns).		
a b	The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below.			
C	The organization's the parent of each of its supported organizations. <i>Complete line's below.</i> The organization supported a governmental entity. <i>Describe in Part VI</i> how you supported a governmental entity (see in	etructio	ne)	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of		169	140
u	the supported organization(s) to which the organization was responsive? <i>If "Yes," then in Part VI identify</i>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's			
	involvement, one or more of the organization's supported organization(s) would have been engaged in? <i>If</i>			
	"Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would			
	have engaged in these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer lines 3a and 3b below.</i>	-		
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporting O	rgani	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on N	lov. 20), 1970 (explain in Part VI). See
	instructions. All other Type III non-functionally integrated supporting organizations may	ust co	mplete Sections A through	n E.
Sect	ion A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection			
	of gross income or for management, conservation, or maintenance of			
	property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B – Minimum Asset Amount	•	(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C – Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functionally integrated	d Type	III supporting organizatio	n

Schedule A (Form 990) 2023

(see instructions).

10

Schedule A (Form 990) 2023

Line 8 amount divided by line 9 amount

10

Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D - Distributions **Current Year** 1 Amounts paid to supported organizations to accomplish exempt purposes 2 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 Administrative expenses paid to accomplish exempt purposes of supported organizations 3 3 Amounts paid to acquire exempt-use assets 4 Qualified set-aside amounts (prior IRS approval required—provide details in Part VI) 5 5 Other distributions (describe in Part VI). See instructions. 6 7 Total annual distributions. Add lines 1 through 6. 7 Distributions to attentive supported organizations to which the organization is responsive 8 (provide details in Part VI). See instructions. 9 9 Distributable amount for 2022 from Section C, line 6

Sect	ion E – Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2023	(iii) Distributable Amount for 2023
1_	Distributable amount for 2023 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2023			
	(reasonable cause required–explain in Part VI). See			
3	instructions. Excess distributions carryover, if any, to 2023			_
	E 0040			
	From 2020			
	F 0004			
	From 2022			
	Total of lines 3a through 3e			
	Applied to underdistributions of prior years			
	Applied to 2023 distributable amount			
— <u>;</u>	Carryover from 2018 not applied (see instructions)			
	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2023 from			
•	Section D, line 7:			
а	Applied to underdistributions of prior years			_
	Applied to 2023 distributable amount			
	Remainder, Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2023, if			
•	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2023. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, <i>explain in</i>			
	Part VI. See instructions.			
7	Excess distributions carryover to 2024. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2019			
b	Excess from 2020			
С	Excess from 2021			
d	Excess from 2022			
е	Excess from 2023			
				schedule A (Form 990) 202

Schedule A (Form 990) 2023

Schedule A (For	m 990) 2023	PAT	TILLMAN	FOUNDATION		20-1072336	Page 8
Part VI	Supplemental I III, line 12; Part B, lines 1 and 2; 3a, and 3b; Part	nformatio IV, Section Part IV, S V, line 1; I	n. Provide the A, lines 1, 2, ection C, line Part V, Section	e explanations re , 3b, 3c, 4b, 4c, 5 , 1; Part IV, Section B, line 1e; Part	quired by Part II, line a, 6, 9a, 9b, 9c, 11a, on D, lines 2 and 3; P V, Section D, lines 5	11b, and 11c; Pa art IV, Section E, , 6, and 8; and P	7a or 17b; Part art IV, Section lines 1c, 2a, 2t
	lines 2, 5, and 6	. Also com	piete this par	t for any additiona	al information. (See ir	nstructions.)	
_							

Schedule B (Form 990)

Attach to Form 990, 990-EZ, or 990-PF.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

PAT TILLMAN FOUNDATION

Go to www.irs.gov/Form990 for the latest information.

Schedule of Contributors

Employer identification number

20-1072336

Organization type (check	one):
Filers of:	Section:
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation
•	s covered by the General Rule or a Special Rule .)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See
General Rule	
	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributions.
Special Rules	
regulations under so 16b, and that receiv	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 ¹ / ₃ % support test of the ections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or yed from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or nt on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.
contributor, during t	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, nal purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering instead of the contributor name and address), II, and III.
contributor, during t contributions totaled during the year for a General Rule appli	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one the year, contributions exclusively for religious, charitable, etc., purposes, but no such d more than \$1,000. If this box is checked, enter here the total contributions that were received an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the lies to this organization because it received nonexclusively religious, charitable, etc., contributions nore during the year
must answer "No" on Part I	hat isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line

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Page 2

Name of organization

Employer identification number

20-1072336 PAT TILLMAN FOUNDATION Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. Part I (a) (c) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. NATIONAL FOOTBALL LEAGUE 1 **FOUNDATION** Person 345 PARK AVENUE **Payroll** 775,000 Noncash NY 10154 NEW YORK (Complete Part II for noncash contributions.) (b) (a) (c) (d) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution 2... THE JOHN W. CARSON FOUNDATION X Person 16000 VENTURA BLVD **Payroll** SUITE 900 150,000 Noncash CA 91436 **ENCINO** (Complete Part II for noncash contributions.) (b) (c) (d) (a) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 3 **TEKSYSTEMS** Person X 7437 RACE ROAD **Payroll** 175,000 Noncash **HANOVER** MD 21076 (Complete Part II for noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. 4 THOMPSON FAMILY FOUNDATION Person X 100 WOODBRIDGE CENTER DRIVE **Payroll** 200,000 Noncash WOODBRIDGE NJ 07095-1191 (Complete Part II for noncash contributions.) (b) (d) (a) (c) Name, address, and ZIP + 4 Type of contribution No. **Total contributions** 5 **FANATICS** Person X 8100 NATIONS WAY Payroll 106,816 Noncash **JACKSONVILLE** FL 32256 (Complete Part II for noncash contributions.) (a) (b) (c) (d) Type of contribution No. Name, address, and ZIP + 4 **Total contributions** 6 RONALD DONALD ESTATE TRUST Person X 110 N. CARPENTER ST. Payroll 214,903 Noncash IL 60607 **CHICAGO** (Complete Part II for noncash contributions.)

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Page 2

Schedule B (Form 990) (2023) Name of organization

PAT TILLMAN FOUNDATION

Employer identification number 20-1072336

Part I	Contributors (see instructions). Use duplicate copies of	Part I if additional space is	needed.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	DIAGEO NORTH AMERICA 801 MAIN AVE NORWALK CT 06851	\$ 100,000	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	CAR DONATION FOUNDATION 5775 WAYZATA BLVD, SUITE 700 ST. LOUIS PARK MN 55416	\$ 115,665	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b)	(c)	(d)
	Name, address, and ZIP + 4	Total contributions	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization Employer identification number

P	AT TILLMAN FOUNDATION		20-1072336
	art I Organizations Maintaining Donor Advised F	unds or Other Similar Funds	
	Complete if the organization answered "Yes" or	n Form 990. Part IV. line 6.	51 7 1000 di 110
	φ μ	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year	(4, 2 - 112 - 122 -	(4)
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4			
5	Aggregate value at end of year	Lat the assets hold in donor advised	
J		aluaiva lagal control?	☐ Yes ☐ No
6	funds are the organization's property, subject to the organization's ex Did the organization inform all grantees, donors, and donor advisors i		
6	only for charitable purposes and not for the benefit of the donor or do		
	·		☐ Yes ☐ No
D٠	conferring impermissible private benefit? art II Conservation Easements		res No
ГС	Complete if the organization answered "Yes" or	n Form 990 Part IV line 7	
4	Purpose(s) of conservation easements held by the organization (chec		
1		,	
	Preservation of land for public use (for example, recreation or edu		•
	Protection of natural habitat	Preservation of a certified hi	storic structure
_	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualified cons	ervation contribution in the form of a cor	
	easement on the last day of the tax year.		Held at the End of the Tax Year
			·
	Number of conservation easements on a certified historic structure in		2c
d	Number of conservation easements included on line 2c acquired afte	r July 25, 2006, and not	
_	on a historic structure listed in the National Register		
3	Number of conservation easements modified, transferred, released, e	extinguished, or terminated by the organi	zation during the
	tax year		
4	Number of states where property subject to conservation easement is		
5	Does the organization have a written policy regarding the periodic mo		
	violations, and enforcement of the conservation easements it holds?		
6	Staff and volunteer hours devoted to monitoring, inspecting, handling	of violations, and enforcing conservation	n easements during the year
7	Amount of expenses incurred in monitoring, inspecting, handling of vi	olations, and enforcing conservation eas	sements during the year
8	Does each conservation easement reported on line 2d above satisfy		
	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservation ease	•	
	sheet, and include, if applicable, the text of the footnote to the organization of the second standard and the second standard st	zation's financial statements that describ	es the
n.	organization's accounting for conservation easements.	4 Historical Transcrutes on Otla	an Cincilan Assats
Pā	organizations Maintaining Collections of Ar Complete if the organization answered "Yes" or	t, Historical Treasures, or Oth	ier Similar Assets
1a	If the organization elected, as permitted under FASB ASC 958, not to	•	
	of art, historical treasures, or other similar assets held for public exhibit		ice of public
	service, provide in Part XIII the text of the footnote to its financial state		
þ	If the organization elected, as permitted under FASB ASC 958, to rep		
	art, historical treasures, or other similar assets held for public exhibition	on, education, or research in furtherance	e ot public service,
	provide the following amounts relating to these items.		•
	(i) Revenue included on Form 990, Part VIII, line 1		
_			
2	If the organization received or held works of art, historical treasures, or	_	provide the
	following amounts required to be reported under FASB ASC 958 relative	_	_
	Revenue included on Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		\$

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, line 10c, column (B))

20-1072336

Page 2

Pa	art III Organizations Maintainin	g Collections	of Art,	Historical	Treasure	s, or Otl	her S	imilar	Asset	s (cc	<u>ntinı</u>	ued)
3	Using the organization's acquisition, access collection items (check all that apply).	ion, and other reco	rds, chec	k any of the f	ollowing that	make sign	ificant	use of i	ts			
а	Public exhibition	d 🗌	Loan or	exchange pro	ogram							
b	Scholarly research	e 🗍	Other									
С	Preservation for future generations											
4	Provide a description of the organization's c	ollections and expla	ain how t	hey further th	e organizatio	n's exempt	t purpo:	se in Pa	art			
	XIII.	·		•	•	·						
5	During the year, did the organization solicit of	or receive donations	s of art, h	istorical treas	sures, or othe	er similar						
	assets to be sold to raise funds rather than t	o be maintained as	part of t	he organization	on's collectio	n?				Ye	s	No
Pa	art IV Escrow and Custodial Ar	rangements										
	Complete if the organizatio 990, Part X, line 21.	n answered "Ye	es" on I	Form 990,	Part IV, lir	ne 9, or re	eporte	ed an	amoun	t on	Form	1
1a	Is the organization an agent, trustee, custod	ian or other interme	ediary for	contributions	or other ass	sets not						
	included on Form 990, Part X?									Ye	:s	No
b	If "Yes," explain the arrangement in Part XIII	and complete the	following	table.			,					
										moun	<u>t</u>	
	Beginning balance							1c				
d	Additions during the year							1d				
е	Distributions during the year							1e				
f	Ending balance						l	1f				
2a	Did the organization include an amount on F	orm 990, Part X, lir	ne 21, foi	escrow or cu	ıstodial acco	unt liability				Ye	_	No
	If "Yes," explain the arrangement in Part XIII	. Check here if the	explanat	ion has been	provided on	Part XIII						
Pa	art V Endowment Funds	1 43 /		- 000	D () () '	40						
	Complete if the organizatio								1			
		(a) Current year	(b)	Prior year	(c) Two yea	ars back	(d) Thr	ee years	back	(e) Four	years b	back
	Beginning of year balance											
	Contributions											
С	Net investment earnings, gains, and											
	losses											
	Grants or scholarships											
е	Other expenditures for facilities and											
	programs											
	Administrative expenses											
	End of year balance				<u> </u>							
	Provide the estimated percentage of the cur	•	ice (line	ig, column (a)) neid as:							
	Board designated or quasi-endowment											
	Permanent endowment %											
C	Term endowment	ould oqual 1000/										
20		·	zation th	ot are held an	d administar	ad for the						
Ja	Are there endowment funds not in the posse	ession of the organi	zauon in	at are neid ar	iu auministei	ed for the				ſ	Yes	No
	organization by:									3a(i)	162	X
	(ii) Dalatadannani-atianan									3a(ii)	-+	X
h	If "Yes" on line 3a(ii), are the related organiz	ations listed as roa		Cohodulo D2						3b	$\overline{}$	
4										30		
	Describe in Part XIII the intended uses of the art VI Land, Buildings, and Equ		downleni	Turius.								
1 (Complete if the organizatio	•	es" on F	-orm 990	Part IV lir	ne 11a S	ee Fo	rm 90	00 Par	t X li	ne 1	0
	Description of property	(a) Cost or other		(b) Cost or o			cumulate			d) Book		-
	1	(investment		(oth		` ,	reciation		`	,	.=	
1a	Land					-						
	Buildings											
	Leasehold improvements											
	Equipment											
	Other				14,105		14	105				

Investments - Other Securities Part VII Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12. (a) Description of security or category (b) Book value (c) Method of valuation: (including name of security) Cost or end-of-year market value (1) Financial derivatives (2) Closely held equity interests 1,522,212 MARKET (3) Other BOND FUNDS

(B) (C) (H) Total. (Column (b) must equal Form 990, Part X, line 12, col. (B)) 1,522,212

Investments – Program Related

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation:
		Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total, (Column (b) must equal Form 990, Part X, line 13, col. (B))		

Part IX **Other Assets**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) OPERATING LEASE RIGHT-OF-USE ASSET	549,755
(2) REFUNDABLE DEPOSIT	31,459
(3)	
(4)	
(5)	
(6)	
_(7)	
(8)	
(9)	
Total (Column (b) must equal Form 990, Part X, line 15, col. (B))	581.214

Other Liabilities

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value
(1) Federal income taxes		
(2) OPERATING LEASE	LIABILITY	612,980
(3)		
(4)		
(5)		
(6)		
_(7)		
(8)		
(9)		
Total. (Column (b) must equal F	Form 990, Part X, line 25, col. (B))	612,980

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Pa	art XI Reconciliation of Revenue per Audited Financial			Returi	1
	Complete if the organization answered "Yes" on Form				
1	Total revenue, gains, and other support per audited financial statements \dots			1	5,073,203
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1			
а	Net unrealized gains (losses) on investments	2a	127,217		
b	Donated services and use of facilities	2b			
C	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			107 017
	Add lines 2a through 2d			2e	127,217 4,945,986
3	Subtract line 2e from line 1			3	4,945,966
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	4.			
	Investment expenses not included on Form 990, Part VIII, line 7b				
	Other (Describe in Part XIII.) Add lines 4a and 4b			40	
	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12			4c 5	4,945,986
	art XII Reconciliation of Expenses per Audited Financia				
	Complete if the organization answered "Yes" on Form				
1	Table on an analysis and large of the state			1	5,569,363
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a			
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	
3				3	5,569,363
4	Subtract line 2e from line 1				
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b				
b	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.)				
b c	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b	4b		4c	F F60 262
b c 5	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line	4b		4c 5	5,569,363
b c 5	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information	4b		5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	
b c 5 Pa	Amounts included on Form 990, Part IX, line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line art XIII Supplemental Information ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	18.) 4; Part IV, lines 1b a	nd 2b; Part V, line 4;	5	

Schedule D (F	Form 990) 2023 PAT TILLMAN FOUNDATION	20-10/2336	Page 5
Part XIII	Supplemental Information (continued)		

SCHEDULE G (Form 990)

Supplemental Information Regarding Fundraising or Gaming Activities
Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the
organization entered more than \$15,000 on Form 990-EZ, line 6a.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection

Name of the organization PAT TILLMAN FOUNDA	TION				Employer identifica	
Part I Fundraising Activities. Complete i Form 990-EZ filers are not required	f the organiza to complete t	tion his p	ansv art.	vered "Yes" on For	m 990, Part IV,	line 17.
1 Indicate whether the organization raised funds through				s. Check all that apply.		
a Mail solicitations	Solicitation	of no	n-go\	ernment grants		
b Internet and email solicitations			-	nent grants		
c Phone solicitations	g Special fur	_		_		
d In-person solicitations	, '		5			
2a Did the organization have a written or oral agreement w or key employees listed in Form 990, Part VII) or entity	ith any individual in connection witl	(inclu	ıding (essio	officers, directors, trustenal fundraising services	ees, ?	Yes No
b If "Yes," list the 10 highest paid individuals or entities (from compensated at least \$5,000 by the organization.	undraisers) pursu			ements under which the	fundraiser is to be	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	raise custo cont	d fund- r have ody or rol of utions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
1						
2						
3						
4						
5						
6						
7						
8						
9						
10						
Fotal						
List all states in which the organization is registered or registration or licensing.			ibutio	ns or has been notified i	t is exempt from	

20-1072336

Page 2

Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events PAT'S RUN (AZ) NONE (add col. (a) through (event type) col. (c)) (event type) (total number) 1 Gross receipts 1,995,474 1,995,474 2 Less: Contributions 892,157 892,157 3 Gross income (line 1 minus 1,103,317 1,103,317 line 2) 4 Cash prizes 5 Noncash prizes 6 Rent/facility costs Direct Expenses **7** Food and beverages 8 Entertainment 1,103,317 1,103,317 **9** Other direct expenses 10 Direct expense summary. Add lines 4 through 9 in column (d) 1,103,317 11 Net income summary. Subtract line 10 from line 3, column (d) Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than Part III \$15,000 on Form 990-EZ, line 6a. (b) Pull tabs/instant (d) Total gaming (add Revenue (a) Bingo (c) Other gaming bingo/progressive bingo col. (a) through col. (c)) 1 Gross revenue 2 Cash prizes **Direct Expenses** 3 Noncash prizes 4 Rent/facility costs 5 Other direct expenses 6 Volunteer labor No 7 Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d) Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states? 10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? **b** If "Yes," explain:

Sche	dule G (Form 990) 202	23 PAT	TILLMAN	FOUNDATION	20-1072336			Page 3
1	Does the organization	conduct gan	ning activities with	n nonmembers?				Yes No
2				of a trust, or a member of a partn				
								Yes No
3	Indicate the percentag							
а			-			13a		%
_	An outside facility					13b		
b	Enter the name and a	ddraga af tha		pares the organization's gaming/	onegial events backs and	130		70
4		daress of the	person wno prep	pares the organization's gaming/	special events books and			
	records:							
	Mana							
	name							
	۸ ما ماسه م. م							
	Address							
Eo	Doos the organization	hava a canti	root with a third n	arty from whom the organization	receives geming			
Эā			-	arty from whom the organization			\Box	
	revenue?							Yes No
D	it "Yes," enter the amo	ount of gamin	ng revenue receiv	ed by the organization \$	and the			
				y \$				
С	If "Yes," enter name a	ind address o	of the third party:					
	Name							
	۸ ما ماسه م. م							
	Address							
6	Gaming manager info	rmation:						
U	Garriirig manager imo	iiiiauoii.						
	Name							
	ivanie							
	Gaming manager com	nensation \$:					
	Curning manager con	ιροποαποπ φ	'					
	Description of service	s provided						
	'							
	Director/officer		Employee	Independent contractor				
			. ,	·				
7	Mandatory distribution	ns:						
а	•		state law to make	charitable distributions from the	gaming proceeds to			
	retain the state gamin	a licence?						Yes No
b	_				exempt organizations or			
_	spent in the organizati							
Pa					uired by Part I, line 2b, columns	(iii) an	d (v)	: and
					ole. Also provide any additional i			
	See instru		, , , ,	, -, , , , , , , , , , , , , , , , , ,	1 3			

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22. Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

Part I

Employer identification number 20-1072336 PAT TILLMAN FOUNDATION

Part II Grants and Other Assistance to De Part IV, line 21, for any recipient that	received mo	re than \$	5,000. Part II can	be duplicated if	additional space	e is needed.	answered tes on Form 990
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1)							
(2)							
•							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							

3 Enter total number of other organizations listed in the line 1 table

General Information on Grants and Assistance

Schedule I (Form 990) 2023 PAT TILLMAN			0-1072336		Page 2
Part III Grants and Other Assistance Part III can be duplicated if add		•	ne organization ansv	wered "Yes" on Form 990,	Part IV, line 22.
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1 SCHOLARSHIPS	133	1,409,500		FMV	
2					
3					
_4					
5					
6					
7					
Part IV Supplemental Information. Pl	ovide the information	n required in Part I, li	ne 2; Part III, colum	nn (b); and any other addit	ional information.
PART I, LINE 2 - PROCEDURI	ES FOR MONITO	RING THE USE	OF GRANT FU	NDS	
FOR GRANT FUNDS, THE ORGAN	NIZATION NOTE	S ANY SPECIF	IC DESIGNATI	ONS OR	
GUIDELINES FROM THE GRANTO	OR AND KEEPS	A SCHEDULE O	F WHEN AND W	HAT THEY OWE	
THE GRANTOR FROM A REPORT	ING STANDPOIN	T. SINCE TH	EY ONLY HAVE	1 PROGRAM	
THAT THEY FUND, ALL GRANT	MONEY IS USE	D FOR THE TI	LLMAN SCHOLA	RSHIPS. THEY	
ENSURE ALL GRANT FUNDS ARI					
				WOULD BE HELD	
AS "DESIGNATED" FOR THE NI	EXT CLASS OF	TILLMAN SCHO	LARS.		

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service Name of the organization

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2022

Open to Public

Employer identification number

20-1072336 PAT TILLMAN FOUNDATION Part I **Questions Regarding Compensation** Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b 2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 2 1a? Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract Independent compensation consultant Compensation survey or study **X** Approval by the board or compensation committee Form 990 of other organizations During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: X **a** Receive a severance payment or change-of-control payment? 4a **b** Participate in or receive payment from a supplemental nonqualified retirement plan? X 4b c Participate in or receive payment from an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. 5 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: X **a** The organization? 5a **b** Any related organization? X If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: X **a** The organization? X **b** Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III X 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

Regulations section 53.4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

			and/or 1099-MISC and/or 1		(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	in column (B) reported as deferred on prior Form 990
DAN FUTRELL	(i)	172,665	0	C	275	26,256	199,196	(
1 CEO	(ii)	0	0)	0	0	0	(
MERCEDES ROHLFS	(i)	137,792	C	0	4,412	18,903	161,107	
DIRECTOR OF PROGRAMS	(ii)	0	C) C	0	0		
	(i)	_						
3	(ii)							
	(i)	_						
	(ii)							
	(i)	_						
i	(ii)							
	(i)	_						
;	(ii)							
	(i)							
,	(ii)	•						
	(i)							
3	(ii)	•						
	(i)							
)	(ii)	•						
	(i)							
	(ii)	•						
	(i)							
1	(ii)	•						
	(i)							
	(ii)	•						
-	(i)							
	(ii)	•						
	(i)							
1	(ii)	•						
•	(i)							
i	(ii)	•						
<u>'</u>	(i)							
6	(ii)	•						

Schedule J (Form 990) 2023

Schedule J	(Form 990) 2023	PAT TILLMAN	FOUNDATION		20-1072336			Page 3
Part III Provide t for any a	Suppleme he information dditional inforn	ntal Information , explanation, or des- nation.	criptions required for	Part I, lines 1a, 1	b, 3, 4a, 4b, 4c, 5a,	5b, 6a, 6b, 7, and 8	, and for Part II. A	lso complete this part
*								
• • • • • • • • • • • • • • • • • • • •								
• • • • • • • • • • • • • • • • • • • •								

SCHEDULE M (Form 990)

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open To Public Inspection

Employer identification number

Department of the Treasury
Internal Revenue Service
Name of the organization

Go to www.irs.gov/Forms90 for instructions and the latest information

20-1072336 PAT TILLMAN FOUNDATION Part I Types of Property (c) (a) (b) (d) Noncash contribution Check if Number of contributions or Method of determining amounts reported on applicable items contributed noncash contribution amounts Form 990, Part VIII, line 1g Art — Works of art 1 Art — Historical treasures 2 Art — Fractional interests 3 Books and publications 4 5 Clothing and household goods Cars and other vehicles 6 Boats and planes 7 Intellectual property 8 Securities — Publicly traded 9 10 Securities — Closely held stock Securities — Partnership, LLC, 11 or trust interests Securities — Miscellaneous 12 13 Qualified conservation contribution — Historic structures Qualified conservation 14 contribution — Other Real estate — Residential 15 Real estate — Commercial 16 Real estate — Other 17 Collectibles 18 Food inventory 19 Drugs and medical supplies 20 21 Taxidermy Historical artifacts 22 Scientific specimens 23 24 Archeological artifacts 412,792 FMV 1 25 Other (PAT'S RUN MEDIA 26 Other (______) 27 Other ($\dots \dots$) Other (28 Number of Forms 8283 received by the organization during the tax year for contributions for 29 which the organization completed Form 8283, Part V, Donee Acknowledgement 29 Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? 30a X **b** If "Yes," describe the arrangement in Part II. Does the organization have a gift acceptance policy that requires the review of any nonstandard X 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash X 32a

If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked,

If "Yes," describe in Part II.

describe in Part II.

Schedule M (Fo	rm 990) 2023 PA ¹	T TILLMAN	FOUNDATION		20-1072336	Page 2
Part II	Supplement the organizat	al Information. ion is reporting i	Provide the inform), the number of c	Part I, lines 30b, 32b, and ontributions, the number	33, and whether
	or a combina		o complete tille pa	re for any additions	a momaton.	

SCHEDULE O (Form 990) Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047

Open to Publi

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection
Employer identification number

PAT TILLMAN FOUNDATION

20-1072336

FORM 990 - ORGANIZATION'S MISSION

IN 2002, PAT TILLMAN PROUDLY PUT HIS NFL CAREER WITH THE ARIZONA CARDINALS ON HOLD TO SERVE HIS COUNTRY. FAMILY AND FRIENDS ESTABLISHED THE PAT TILLMAN FOUNDATION FOLLOWING PAT'S DEATH IN APRIL 2004 WHILE SERVING WITH THE 75TH RANGER REGIMENT IN AFGHANISTAN. CREATED TO HONOR PAT'S LEGACY OF LEADERSHIP AND SERVICE, THE PAT TILLMAN FOUNDATION INVESTS IN MILITARY VETERANS AND THEIR SPOUSES THROUGH ACADEMIC SCHOLARSHIPS-BUILDING A DIVERSE COMMUNITY OF LEADERS COMMITTED TO SERVICE TO OTHERS. FOR MORE INFORMATION ON THE PAT TILLMAN FOUNDATION, VISIT WWW.PATTILLMANFOUNDATION.ORG. FOUNDED IN 2008, THE TILLMAN SCHOLARS PROGRAM SUPPORTS OUR NATION'S ACTIVE-DUTY SERVICE MEMBERS, VETERANS AND MILITARY SPOUSES BY INVESTING IN THEIR HIGHER EDUCATION. THE SCHOLARSHIP PROGRAM COVERS DIRECT STUDY-RELATED EXPENSES, INCLUDING TUITION AND FEES, BOOKS AND LIVING EXPENSES, FOR SCHOLARS WHO ARE PURSUING UNDERGRADUATE, GRADUATE OR POST-GRADUATE DEGREES AS A FULL-TIME STUDENT AT A PUBLIC OR PRIVATE, U.S.-BASED ACCREDITED INSTITUTION. THE SELECTION PROCESS FOR THE TILLMAN SCHOLARS PROGRAM IS HIGHLY COMPETITIVE WITH UP TO 60 TILLMAN SCHOLARS CHOSEN ANNUALLY. TO DATE, THE PAT TILLMAN FOUNDATION HAS INVESTED OVER \$34 MILLION IN ACADEMIC SUPPORT SINCE 2004, AND NAMED OVER 871 TILLMAN SCHOLARS AT OVER 166 ACADEMIC INSTITUTIONS NATIONWIDE.

FORM 990, PART III, LINE 4A - FIRST ACCOMPLISHMENT

THE PROGRAMMATIC PILLAR OF THE PAT TILLMAN FOUNDATION IS THE

TILLMAN SCHOLARS (TS) PROGRAM. FOUNDED IN 2008, THE TS PROGRAM SUPPORTS OUR

NATION'S ACTIVE-DUTY SERVICE MEMBERS, VETERANS AND THEIR SPOUSES WITH AN
For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2023

Schedule O (Form 990) 2023 Page 2

Name of the organization
PAT TILLMAN FOUNDATION

Employer identification number

20-1072336

ACADEMIC SCHOLARSHIP AND PROGRAMMATIC SUPPORT. THE SCHOLARSHIP COVERS DIRECT STUDY-RELATED EXPENSES, INCLUDING TUITION AND FEES, BOOKS AND LIVING EXPENSES, FOR SCHOLARS WHO ARE PURSUING UNDERGRADUATE, GRADUATE OR PROFESSIONAL DEGREES AS A FULL-TIME STUDENT AT A PUBLIC OR PRIVATE, U.S.-BASED ACCREDITED INSTITUTION. EACH YEAR, THE FOUNDATION SELECTS UP TO 60 TILLMAN SCHOLARS WHO EMBODY PAT'S COMMITMENT TO SERVICE, LEARNING AND ACTION. THE SCHOLARS CHOSEN DEMONSTRATE EXTRAORDINARY ACADEMIC AND LEADERSHIP POTENTIAL, A TRACK RECORD OF PERSEVERANCE, AND A DEEP DESIRE TO CREATE POSITIVE CHANGE THROUGH THEIR WORK IN THE FIELDS OF MEDICINE, LAW, BUSINESS, POLICY, TECHNOLOGY, EDUCATION, AND THE ARTS. SINCE ITS INCEPTION, THE TS PROGRAM HAS EVOLVED INTO A COMMUNITY OF MILITARY VETERANS AND SPOUSES, ACCEPTING APPLICANTS BASED ON MERIT AND POTENTIAL FOR IMPACT. OVERALL, SINCE INCEPTION THE FOUNDATION HAS INVESTED OVER \$34 MILLION IN TILLMAN SCHOLAR SCHOLARSHIPS AND HAS NAMED OVER 871 TILLMAN SCHOLARS AT MORE THAN 166 ACADEMIC INSTITUTIONS NATIONWIDE. TILLMAN SCHOLARS REPRESENT ALL FIVE BRANCHES OF THE UNITED STATES MILITARY, INCLUDING THE NATIONAL GUARD AND RESERVES, AS WELL AS MILITARY SPOUSES. AIDED BY A GRASSROOTS MARKETING EFFORT, THE FOUNDATION RECEIVED NEARLY 1,500 COMPLETE APPLICATIONS DURING THE MONTH-LONG SUBMISSION WINDOW DURING THE YEAR ENDED DECEMBER 31, 2023. AFTER CAREFUL REVIEW AND CONSIDERATION AMONG REGIONAL AND FINAL SELECTION COMMITTEES, 60 CANDIDATES WERE SELECTED TO JOIN THE TENTH CLASS OF TILLMAN SCHOLARS. DURING THE YEARS ENDED DECEMBER 31, 2023 AND 2022, THE FOUNDATION AWARDED \$1,409,500 AND \$1,311,803, RESPECTIVELY, IN SCHOLARSHIPS. AS OF DECEMBER 31, 2023 AND 2022, THE BOARD HAS DESIGNATED \$1,221,950 AND \$2,082,650, RESPECTIVELY, IN FUNDS FOR ANTICIPATED SCHOLARSHIP FUND RENEWALS FOR CURRENT TILLMAN SCHOLARS. PRIOR TO FOCUSING ON VETERANS' EDUCATION, THE FOUNDATION

SISTER-IN-LAW

Schedule O (Form 990) 2023 Page 2

Name of the organization

PAT TILLMAN FOUNDATION

20-1072336

FULLY ENDOWED THE LEADERSHIP THROUGH ACTION™ PROGRAM AT ARIZONA STATE

UNIVERSITY, SERVING PROMISING UNDERGRADUATE STUDENTS WITH A UNIQUE PERSONAL

DEVELOPMENT AND LEADERSHIP CURRICULUM.

FORM 990, PART VI, LINE 2 - RELATED PARTY INFORMATION AMONG OFFICERS

MARIE TILLMAN

CHAIRMAN

DIRECTOR

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990

THE 990 IS REVIEWED BY BENJAMIN HILL, TREASURER, AS WELL AS THE COMPANY'S

THIRD PARTY ACCOUNTANT. THE BOARD OF DIRECTORS ALSO REVIEWS THE AUDITED

FINANCIAL STATEMENTS AND 990 WITH THE AUDITORS AT AN ANNUAL MEETING.

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY

THE CONFLICT OF INTEREST POLICY IS REVIEWED BY AND SIGNED BY ALL EMPLOYEES

AND BOARD MEMBERS ANNUALLY.

FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL

THE FOUNDATION USES A GEOGRAPHIC SPECIFIC SALARY SURVEY AND BENCHMARKING

FOR DETERMINING SALARY RANGES FOR TOP MANAGEMENT OFFICIALS. THE BOARD HAS

FINAL APPROVAL FOR COMPENSATION.

FORM 990, PART VI, LINE 15B - COMPENSATION PROCESS FOR OFFICERS

THE FOUNDATION USES A GEOGRAPHIC SPECIFIC SALARY SURVEY FOR DETERMINING

SALARY RANGES FOR TOP MANAGEMENT OFFICIALS. THE BOARD HAS FINAL APPROVAL

FOR COMPENSATION.

Schedule O (Form 990) 2023	Page 2
Name of the organization PAT TILLMAN FOUNDATION	Employer identification number 20-1072336
TAT TIBLEAN FOUNDATION	20 10/2330
FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DI	SCLOSURE EXPLANATION
FORM 990 IS AVAILABLE TO THE PUBLIC UPON REQUEST AN	D THE FINANCIALS ARE
DISCLOSED ON THE ORGANIZATION'S WEBSITE, GUIDESTAR,	AND CHARITY NAVIGATOR.

85510 PAT TILLMAN FOUNDATION
20-1072336 Federal Asset Report
Form 990, Page 1

08/15/2024 11:27 AM

Asset	Description	Date In Service	Cost	Bus Sec % 179Bonus	Basis for Depr	PerConv Meth	Prior	Current_
Other Deprec	iation: Total Other Depreciation	12/31/05 _	14,105 14,105		14,105 14,105	5 MO S/L	14,105 14,105	<u>0</u> <u>0</u>
	Total ACRS and Other Depre	ciation =	14,105		14,105		<u>14,105</u>	0
	Grand Totals Less: Dispositions and Transfo Less: Start-up/Org Expense Net Grand Totals	ers 	14,105 0 0 14,105		14,105 0 0 14,105		14,105 0 0 14,105	0 0 0

20-1072336 FYE: 12/31/2023 CA Asset Report Form 990, Page 1 08/15/2024 11:27 AM

Asset	Description	Date In Service	Cost	Basis for Depr	CA Prior	CA Current	Federal Current	Difference Fed - CA
	Depreciation: ussets Total Other Depreciation	12/31/05	14,105 14,105	14,105 14,105	14,105 14,105	0 0	0	0
	Total ACRS and Other Depreciation			14,105	14,105	0	0	0
	Grand Totals Less: Dispositions Less: Start-up/Org Expense	_	14,105 0 0	14,105 0 0	14,105 0 0	0 0 0	0 0 0	0 0 0
	Net Grand Totals		14,105	14,105	14,105	0	0	0

FYE: 12/31/2023

85510 PAT TILLMAN FOUNDATION 20-1072336 Depreciation Adjustment Report **All Business Activities**

08/15/2024 11:27 AM

AMT Adjustments/ Preferences

Tax AMT Form Unit Asset There are no assets that meet the criteria of this report

08/15/2024 11:27 AM **FYE: 12/31/24**

85510 PAT TILLMAN FOUNDATION
20-1072336 Future Depreciation Report
Form 990, Page 1

Asset		Description	Date In Service	Cost	Tax	AMT
Other D) epreciat	tion:				
1	assets		12/31/05	14,105	0	0
		Total Other Depreciation		14,105	0	0
		Total ACRS and Other Depreciation		14,105	0	0
		Grand Totals		14,105	0	0

85510 PAT TILLMAN FOUNDATION
20-1072336 CA Future Depreciation Report 08/15/2024 11:27 AM FYE: 12/31/24 Form 990, Page 1 FYE: 12/31/2023 Date In Description Service CA Asset Cost **Other Depreciation:** assets 12/31/05 14,105 14,105 **Total Other Depreciation** 14,105 0 **Total ACRS and Other Depreciation Grand Totals** 14,105

 $\mathsf{Form}\, 990$

Two Year Comparison Report

For calendar year 2023, or tax year beginning , ending

2022 & 2023

Name

Taxpayer Identification Number

1	PAT TILLMAN FOUNDATION				20-1072336		
			2022	2023		Differences	
	1. Contributions, gifts, grants	1.	5,058,008	4,748	,984	-309,024	
	2. Membership dues and assessments	2.	,	•			
	3. Government contributions and grants	3.					
n e	4 D	4.					
⊑	5. Investment income	5.	34,019	43	,286	9,267	
>	6. Proceeds from tax exempt bonds	6.	,			•	
8	7. Net gain or (loss) from sale of assets other than inventory	7.	61,693	22	,853	-38,840	
_	8. Net income or (loss) from fundraising events		,			•	
	9. Net income or (loss) from gaming						
	10. Net gain or (loss) on sales of inventory	10.					
	11. Other revenue	11.	8,000	130	,863	122,863	
	12. Total revenue. Add lines 1 through 11	12.	5,161,720	4,945	,986	-215,734	
	13. Grants and similar amounts paid	13.	1,311,803	1,409	,500	97,697	
	14. Benefits paid to or for members	14.					
S	15. Compensation of officers, directors, trustees, etc.	15.	186,583	172	, 665	-13,918	
s		16.	1,676,256	2,173	,010	496,754	
e n	lam more in the contract of	17.		•		•	
α	18. Other professional fees	18.	339,131	391	,706	52,575	
Ш	19. Occupancy, rent, utilities, and maintenance	19.	194,332	158	,827	-35,505	
	20. Depreciation and Depletion	20.					
	21. Other expenses	21.	1,407,368	1,263	, 655	-143,713	
	22. Total expenses. Add lines 13 through 21	22.	5,115,473	5,569	,363	453,890	
	23. Excess or (Deficit). Subtract line 22 from line 12	23.	46,247	-623	,377	-669,624	
	24. Total exempt revenue	24.	5,161,720	4,945	,986	-215,734	
_	25. Total unrelated revenue	25.					
tior	26. Total excludable revenue	26.	103,712	197	,002	93,290	
ma	27. Total assets	27.	6,402,784	5,748	,892	-653,892	
for	28. Total liabilities	28.	1,016,110	858	,378	-157,732	
Other Information	29. Retained earnings	1 00	5,386,674	4,890	,514	-496,160	
ihe	30. Number of voting members of governing body	30.	12	12			
ō	31. Number of independent voting members of governing body	31.	12	12			
	32. Number of employees	32.	15	25			
	33. Number of volunteers	33.	10	175			

Tax Return History	2023
PAT TILLMAN FOUNDATION	Employer Identification Number 20-1072336
	Tax Return History PAT TILLMAN FOUNDATION

_	2019	2020	2021	2022	2023	2024
Contributions, gifts, grants	3,871,974	3,630,280	5,208,001	5,058,008	4,748,984	
Membership dues						
Program service revenue _						
Capital gain or loss	45,324	25,714	63,343	61,693	22,853	
Investment income	25,529	25,031	42,978	34,019	43,286	
-undraising revenue (income/loss)						
Gaming revenue (income/loss)						
Other revenue				8,000	130,863	
Total revenue	3,942,827	3,681,025	5,314,322	5,161,720	4,945,986	
Grants and similar amounts paid	1,397,542	1,027,500	1,418,588	1,311,803	1,409,500	
Benefits paid to or for members						
Compensation of officers, etc.				186,583	172,665	
Other compensation	1,068,875	1,201,583	1,444,966	1,676,256	2,173,010	
Professional fees	196,820	317,699	393,796	339,131	391,706	
Occupancy costs	106,470	121,026	122,230	194,332	158,827	
Depreciation and depletion	2,544					
Other expenses	778,895	573,164	640,552	1,407,368	1,263,655	
Total expenses	3,551,146	3,240,972	4,020,132	5,115,473	5,569,363	
Excess or (Deficit)	391,681	440,053	1,294,190	46,247	-623,377	
_						
Total exempt revenue	3,942,827	3,681,025	5,314,322	5,161,720	4,945,986	
Total unrelated revenue						
Total excludable revenue	70,853	50,745	106,321	103,712	197,002	
Total Assets	3,938,938	4,713,801	5,928,677	6,402,784	5,748,892	
Total Liabilities	132,353	388,583	255,696	1,016,110	858,378	
Net Fund Balances	3,806,585	4,325,218	5,672,981	5,386,674	4,890,514	

85510 PAT TILLMAN FOUNDATION 8/15/2024 11:27 AM **Federal Statements** 20-1072336 FYE: 12/31/2023 **Taxable Interest on Investments** Description Unrelated Exclusion Postal Acquired after US Obs (\$ or %) Business Code Code 6/30/75 Amount INTEREST INCOME 1 14 TOTAL 1 **Taxable Dividends from Securities** Description Unrelated Exclusion Postal Acquired after US Business Code Code Amount 6/30/75 Obs (\$ or %) DIVIDENDS 43,285 14 TOTAL 43,285

8/15/2024 11:27 AM

Federal Statements

FYE: 12/31/2023

20-1072336

Form 990, Part IX, Line 11g - Other Fees for Service (Non-employee)

Description	<u></u>	Total Expenses		Program Service		Management & General		Fund Raising	
OTHER PROFESSIONAL	\$	317,097	\$	202,801	\$	54,555	\$	59,741	
TOTAL	\$	317,097	\$	202,801	\$	54 , 555	\$	59 , 741	

Form 990, Part IX, Line 24e - All Other Expenses

Description	E	Total Expenses		Program Service		Management & General		Fund Raising	
POSTAGE AND SHIPPING PUBLIC RELATIONS	\$	28,239 27,348	\$	14,440 27,348	\$	676	\$	13,123	
ADMINISTRATIVE FEES TELEPHONE AND INTERNET		20,055 18,579		12,961		2,199 3,102		17,856 2,516	
TOTAL	\$	94,221	\$	54 , 749	\$	5 , 977	\$	33 , 495	

Schedule A, Part II, Line 1(e)

Description	Amount
PAYCHECK PROTECTION PROGRAM FORGIVEN	\$
VARIOUS	1,944,443
NATIONAL FOOTBALL LEAGUE	
CASH CONTRIBUTION	775 , 000
THE JOHN W. CARSON FOUNDATION	
CASH CONTRIBUTION	150,000
MUSCLE MILK	
PROTEIN SHAKES FOR RUNNERS	
TEKSYSTEMS	175 000
CASH CONTRIBUTION	175,000
THOMPSON FAMILY FOUNDATION	200 000
CASH CONTRIBUTION	200,000
FANATICS CASH CONTRIBUTION	106,816
RONALD DONALD ESTATE TRUST	100,010
CASH CONTRIBUTION	214,903
CVOIL COMINIDOLION	214,903

Federal Statements

8/15/2024 11:27 AM

FYE: 12/31/2023

Schedule A, Part II, Line 1(e) (continued)

Description	Amount
DIAGEO NORTH AMERICA	 \$
CASH CONTRIBUTION	100,000
ARIZONA FOUNDATION FOR EDUCATIONAL	
CASH CONTRIBUTION	75,000
CAR DONATION FOUNDATION	
CASH CONTRIBUTION	115,665
PAT'S RUN (AZ)	
CASH CONTRIBUTION	479,365
	412,792
TOTAL	\$ 4,748,984

Schedule A, Part II, Line 8(e)

Description	 Amount	
INTEREST INCOME	\$ 1	
DIVIDENDS	 43,285	
TOTAL	\$ 43,286	

Schedule A, Part II, Line 12 - Current year

Description	Amount
SERVICE FEE INCOME PAT'S RUN (AZ)	\$ 130,863 1,103,317
TOTAL	\$ 1,234,180

Form 199 Return Summary

For calendar year 2023, or tax year beginning

, and ending

20-1072336

PAT TILLMAN FOUNDATION

 Gross sales / receipts
 1,300,319

 Dues from members
 4,748,984

 Contributions / grants
 4,748,984

 Total costs
 6,672,680

 Excess / (deficit)
 -623,377

 Total payments
 Penalties and interest

 Use tax
 Use tax

Balance due Refund

Balance Sheet

	Beginning	Ending	Differences
Assets	6,402,784	5,748,892	
Liabilities	1,016,110	858,380	
Net assets	5,386,674	4,890,512	496,162

Miscellaneous Information

Amended return

Return / extended due date $11/15/2\overline{4}$

034
STATE OF CALIFORNIA DEPARTMENT OF JUSTICE

RRF-1

(Rev. 01/2024)

MAIL TO: Registry of Charities and Fundraisers P.O. Box 903447 Sacramento, CA 94203-4470

STREET ADDRESS: 1300 I Street Sacramento, CA 95814

WEBSITE ADDRESS: www.oag.ca.gov/charities

ANNUAL REGISTRATION RENEWAL FEE REPORT TO ATTORNEY GENERAL OF CALIFORNIA

Sections 12586 and 12587, California Government Code 11 Cal. Code Regs. sections 301-307, and 310

Failure to submit this report annually no later than four months and fifteen days after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of \$800, plus interest, and/or fines or filing penalties. Revenue & Taxation Code section 23703: Government Code section 12586 1. IRS extensions will be honored

(For Registry Use Only)

PAGE 1 of 1

www.oag.ca.gov/charities	237	03; Government Code section 12586.1. IRS e	xtensions w	ill be honore	ed.			
PAT TILLMAN F	OUNDATIC	N		Ched	ck if:			
Name of Organization				$- \Box $	Change of addres	ss		
List all DBAs and names the organization uses or has used Amended report Organization requests or								
180 N LASALLE	ST, STE			_	Organization requ	uests ema	ail notifica	ıtions
Address (Number and Street) CHICAGO		IL 60601		State 0	Charity Registration Nu	umber		
City or Town, State, and ZIP C 773-360-5277	ode				, ,			
Telephone Number				Corpo	oration or Organization I	No. 262	<u>5482</u>	
SPARALES@PATTIL	LMANFOUND?	TION.ORG				20	1070	226
E-mail Address	L DECISTRATI	ON RENEWAL FEE SCHEDULE (11 Ca	L Codo B		ral Employer ID No.		-1072	336
ANNUA	L REGISTRATI	Make Check Payable to Departm		-	ons 301-307, an	iu 3 iu)		
Total Revenue	Fee	Total Revenue	Fee	Total Re	evenue			Fee
	_							
Less than \$50,000	\$25	Between \$250,001 and \$1 million	\$100		n \$20,000,001 aı			
Between \$50,000 and \$10 Between \$100,001 and \$2	•	Between \$1,000,001 and \$5 million Between \$5,000,001 and \$20 million	\$200 \$400		n \$100,000,001 a			
PART A - ACTIVITIES	250,000 \$75	Between \$5,000,001 and \$20 million	\$ 4 00	Greater	than \$500 million	OH		\$1,200
	full accounting n	eriod (beginning 01/01/23 ending	12/3	1/23)	 list:			
Total Revenue \$				<u>-</u>		_	- 40	000
(including noncash contributions)	4,945	, 986 Noncash Contributions \$	412	2,792	Total Assets \$	5	,748	<u>,892</u>
	Program Expens	ses \$ <u>3,953,202</u> Total Ex	penses \$	5,	569,363			
PART B - STATEMENTS R	EGARDING OF	GANIZATION DURING THE PERIOD O	F THIS RE	PORT				
Note: All questions must be	answered. If you	answer "yes" to any of the questions belo	ow, you mu	st attach a	separate page	_		
providing an explanat	ion and details fo	or each "yes" response. Please review RRF	-1 instruct	ions for inf	formation require	d.	Yes	No
		is, loans, leases or other financial transactions betwee	_	-				х
officer, director of trustee then	eor, entrier directly or v	vith an entity in which any such officer, director or trust	ee nad any iir	ianciai interes	· ·			
During this reporting period, w	as there any theft, em	bezzlement, diversion or misuse of the organization's	charitable pro	perty or funds	\$? 			Х
3. During this reporting period, w	ere any organization f	unds used to pay any penalty, fine or judgment?						х
During this reporting period, w coventurer used?	ere the services of a	commercial fundraiser, fundraising counsel for charitat	le purposes,	or commercia	ıl			х
	id the organization red	eive any governmental funding?						х
During this reporting period, di	d the organization hol	d a raffle for charitable purposes?						Х
7. Does the organization conduct	t a vehicle donation pr	ogram?						х
Did the organization conduct a generally accepted accounting	•	nd prepare audited financial statements in accordance orting period?	with					x
At the end of this reporting per	riod, did the organizat	on hold restricted net assets, while reporting negative	unrestricted n	et assets?				х
		nave examined this report, including a omplete, and I am authorized to sign.	ccompan	ying docu	iments, and to t	the best	of my kn	owledge
		BENJAMIN HILL		TREAS	URER			
Signature of Authori	zed Agent	Printed Name			Title		Dat	ie

034 Date Accept	ed				DO	NOT MAIL THI	S FORM TO THE FTB
TAXABLE YEAR		lifornia e-file empt Organiz		thorizat	ion for		 8453-EO
Exempt Organiz						Identifying number	96
Part I E		PAT TILLMAN Internation (whole				20-107233	00
		or unrelated business tax		00 line 4 or F	orm 109 line 5)		1 6,049,303
		r total tax (Form 199, line					$\frac{6,049,303}{6}$
		lisbursements (Form 199					3 6,672,680
4 Tax due	(Form 109, I						4
		ccount Electronically f					
		refund (Form 109 only.)					
	tronic funds	,	ount		7b Withdraw	al date (mm/dd/yyyy	')
Part III S	chedule of l	Stimated Tax Paymen	ts for Taxable Year	2024 (These ar			nount the exempt organization owes.
T dit iii o	- I	First Payment	Second F			ayment	Fourth Payment
8 Amount		, 				,	
9 Withdray	wal Date						_
Part IV B	anking Info	rmation (Have you verifi	ed the exempt organ	ization's bank	ing information?)	•	
10 Routing	number						_
11 Account	number			12	Type of accoun	t: Checking	Savings
Part V D	eclaration o	f Officer					
the exempt organization re processing o	ganization is f ization's tax lia eturn and acco of the exempt	ia electronic return. To the tailing a balance due return, I ability, the exempt organization panying schedules and storganization's return or rethe date when the refund	understand that if the F ion will remain liable fo tatements be transmitte efund is delayed, I au was sent.	Franchise Tax B r the tax liability ed to the FTB by thorize the FTE	oard (FTB) does n and all applicable / the ERO, transmi 3 to disclose to th	ot receive full and tim interest and penalties tter, or intermediate s le ERO or intermedia	ely payment of the I authorize the exempt ervice provider. If the
Sign			08/1	<u> L5/24</u> ▶	TREASUR	ER	
Here	Signature of		Date		ïtle		
Part VI D	eclaration o	f Electronic Return Ori	iginator (ERO) and	Paid Prepare	r. See instruction	ns.	
knowledge. (If however, that transmitting th followed all otl years from the to the FTB upo and accompan	f I am only an form FTB 845 his return to the her requireme to due date of the on request. If anying schedule	In the above exempt organize the mediate service provides 3-EO accurately reflects the EFTB; I have provided the conts described in FTB Pub. 1 the return or four years from am also the paid preparer, and statements, and to the which I have knowledge.	er, I understand that I a e data on the return.) I le organization officer with 345, 2023 Handbook f I the date the exempt o under penalties of perj	m not responsib nave obtained th a copy of all fo or Authorized e- rganization retu ury, I declare th	ole for reviewing the ne organization offi rms and informatio file Providers. I wil rn is filed, whichev at I have examined	e exempt organization cer's signature on forr n that I will file with th I keep form FTB 8453 er is later, and I will m I the above exempt or	's return. I declare, n FTB 8453-EO before e FTB, and I have -EO on file for four ake a copy available ganization's return
ERO	ERO's signature	RACHEL LOCKE, CE	PA	Date	Check if also paid preparer	Check if self-employed	ERO'S PTIN P00450405
Must		-110HILL HOURE, CE	.==	1	Liveboos	,	Firm's FEIN
Sign	Firm's name (or if self-employe		& CHAPMAN	, PLLC			82-1455657
Oigii	and address	9019 E.	BAHIA DR	STE 10			ZIP code
		SCOTTSE			AZ		85260
	e and belief, th	declare that I have examine ey are true, correct, and cor			on all information o	f which I have knowle	dge.
Paid	Paid preparer's				Date	Check if self-	Paid preparer's PTIN
Preparer	signature	-				employed	<u> </u>
Must	Firm's name (d	or yours					Firm's FEIN
Sign	if self-employe	d)					ZIP code
	and addless						ZII COUC

TAXABLE YEAR California Exempt Organization **2023** Annual Information Return

____FORM

199

Calendar Yea	r 2023 or fiscal year beginning (mm/dd/yyyy) , and ending (mm/dd/yyyy) _		
Corporation/Orga	nization name	Californ	ia corporation number
	PAT TILLMAN FOUNDATION	262	25482
Additional informa	tion. See instructions.	FEIN	
		20-	1072336
Street address (s	,		PMB no.
	LASALLE ST, STE 2910		
City		State	ZIP code
CHICA		IL	60601
Foreign country n	ame Foreign province/state/county		Foreign postal code
A First retui	n Yes X No I Did the organization have any changes to	ts guideline:	s not reported
B Amended	return • Yes X No to the FTB? See instructions		● Yes X No
C IRC Sect	on 4947(a)(1) trust	1d, has th	e organization
D Final inform	nation return? engaged in political activities? See in	structions	. N/A ● Yes No
	ssolved Surrendered (Withdrawn) Merged/Reorganized K Is the organization exempt under R&Tu	C Section 2	?3701g? . ● Yes X No
	(mm/dd/yyyy) ● If "Yes," enter the gross receipts from		r
	ounting method: (1) Cash (2) X Accrual (3) Other sources		\$
	turn filed? (1) ● 990T (2) ● 990PF (3) ● Sch H (990) L Is the organization a limited liab		
. ,	ther 990 series M Did the organization file Form 1		
	oup filing? See instructions • Yes X No taxable income? anization in a group exemption Yes X No N Is the organization under audit to the organization under		
-		•	
ii res, v	that is the parent's name? audited in a prior year? O Is federal Form 1023/1024 pend		
	Date filed with IRS	-	
	Date filed with INS		
Part I c	omplete Part I unless not required to file this form. See General Information B and C.		
Turer 0	Gross sales or receipts from other sources. From Side 2, Part II, line 8	1	1,300,319 00
	O Constitution and Constitution and Constitution	2	0.0
	Gross dues and assessments from members and affiliates Gross contributions, gifts, grants, and similar amounts received	3	4,748,98400
Receipts	4 Total gross receipts for filing requirement test. Add line 1 through line 3.		17.1070010
and	This line must be completed. If the result is less than \$50,000, see General Information B●	4	6,049,303 00
Revenues	5 Cost of goods sold		, , , , , , , , , , , , , , , , , , , ,
	6 Cost or other basis, and sales expenses of assets sold 6 0 0		
	7 Total costs. Add line 5 and line 6	7	00
	8 Total gross income. Subtract line 7 from line 4	8	6,049,303 00
	9 Total expenses and disbursements. From Side 2, Part II, line 18	9	6,672,680 00
Expenses	10 Excess of receipts over expenses and disbursements. Subtract line 9 from line 8	10	-623,377 00
	11 Total payments	11	00
	12 Use tax. See General Information K	12	00
	13 Payments balance. If line 11 is more than line 12, subtract line 12 from line 11	13	0.0
Payments	14 Use tax balance. If line 12 is more than line 11, subtract line 11 from line 12	14	00
	15 Penalties and interest. See General Information J	15	00
	16 Balance due. Add line 12 and line 15. Then subtract line 11 from the result	16	00
Sign	Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and t true, correct, and complete. Declaration of preparer (other than taxpayer) is based on all information of which preparer has any		
Here	Signature Title Date	J	■ Telephone
	of officer TREASURER		773-360-5277
	Preparer's Date Check if s		PTIN
Paid	signature ► RACHEL LOCKE, CPA 08/15/2024 employed		P00450405 ● Firm's FEIN
Preparer's	Firm's name FESTER & CHAPMAN, PLLC		82-1455657
Use Only	(or yours, if self-employed) 9019 E. BAHIA DR STE 100		 Telephone
	and address SCOTTSDALE, AZ 85260		602-264-3077
	May the FTB discuss this return with the preparer shown above? See instructions		● Yes No

20-1072336

Part II Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts — complete Part II or furnish substitute information.

	regardless of amount of gross rece			on.		
	1 Gross sales or receipts from				1	000
					2	100
Receipts	3 Dividends				3	43,28500
from	4 Gross rents			•	4	, 00
Other				•	5	0.0
Sources	6 Gross amount received from sale	e of assets (See instructions)	SEE STATEMEN	T 1 •	6	22,85300
	7 Other income. Attach sched	ule	SEE STATEMEN	T 2 •	7	1,234,1800
	8 Total gross sales or receipts from otl	her sources. Add line 1 through line	e 7. Enter here and on Side 1. Part	I. line 1	8	1,300,31900
	9 Contributions, gifts, grants, and similar				9	1,409,5000
	10 Disbursements to or for men	nbers		•	10	0(
	11 Compensation of officers, directors, a	and trustees. Attach schedule	SEE STATEMEN	T 4 •	11	172,665 00
	12 Other salaries and wages			•	12	1,727,81800
Expenses	13 Interest			•	13	0(
and	14 Taxes			•	14	0.0
Disburse-	4= 5			_	15	158,827 00
ments	16 Depreciation and depletion (See instructions)		•	16	00
	17 Other expenses and disburseme	nts. Attach schedule	SEE STATEMEN	T 5 •	17	3,203,87000
	18 Total expenses and disburseme	nts. Add line 9 through line 17	. Enter here and on Side 1. Pa	rt I. line 9	18	6,672,680
Schedule		Beginning of			d of taxable	
Assets		(a)	(b)	(c)		(d)
1 Cash			2,560,788	, ,	•	2,699,338
2 Net acco	ounts receivable		1,742,321		•	730,509
3 Net notes	s receivable				•	
	ies				•	
5 Federal an	d state nt obligations				•	
	ents in other bonds				•	
7 Investme	ents in stock STMT 6		1,216,699		•	1,522,212
8 Mortgage					•	
9 Other invest					•	
10 a Depre	eciable assets	14,105		1	4,105	
b Less a	accumulated depreciation	14,105		1	4,105	
11 Land					•	
12 Other asse Attach sch	ets. STMT 7		882,976		•	796,833
13 Total as	ssets		6,402,784			5,748,892
Liabilities a	and net worth					
14 Account			339,905		•	162,153
	ions, gifts, or grants payable				•	
	notes payable				•	
	es payable		60.6.005		•	
Attach sch	edule SIMI O		676,205			696,225
19 Capital s 20 Paid-in or o	stock or principal fund				•	
Attach reco	onciliation				•	
21 Retained	earnings or income fund		5,386,674		•	4,890,514 5,748,892
22 Total lia	abilities and net worth		6,402,784			5,748,892
Schedule	PM-1 Reconciliation of income Do not complete this scheen	e per books with income	e per return	ic loce than 9	250 000	
1 Notines			60 7 Income recorded of			
2 Federal	me per books		not included in this	-	aı	
2 Evenes of	income tax f capital losses over capital gains		schedule S		га 💂	127,217
			0000000000		• . J	161,611
	not recorded on books this year.		8 Deductions in this retu			
	chedule		against book income t			
•	es recorded on books this year not		Attach schedule	7 and 11	🖰	127,217
	d in this return. chedule		9 Total. Add line 7			121,21
			10 Net income per			-623,377
r∹ lotol ∧.	dd line 1 through line 5		.60 Subtract line 9 f	rom line 6		-o∠3,3//

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California Statements

FYE: 12/31/2023

20-1072336

Statement 1 - Form 199, Part II, Line 6 - Gross Amount Received from Sale of Assets

	Description		Description								
	How Received	Whom Sold To	Date Acquired	Date Sold		Gross roceeds	Cost & Expense	D	epr_	Net Basis	<u> </u>
REALIZED GAIN					\$	22,853	\$	\$	Ç	}	
TOTAL					\$	22,853	\$ 0	\$	0 \$		0

California Statements

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Statement 2 - Form 199, Part II, Line 7 - Other Income

Description	 Amount		
PAT'S RUN (AZ) SERVICE FEE INCOME	\$ 1,103,317 130,863		
TOTAL	\$ 1,234,180		

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California Statements

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PSA _	Class	Name Name		Address		C	City		Zip	
Re	lationship	Status	Purpose	Amount	Noncash Description	FMV Explanation	Book Value Amount		ok Value olanation	Date
1	<u> </u>	ALLIANT INTERN	ATIONAL UNIVERSITY EDUCATION	10455 POMERADO	RD, BLDG. M17	SAN DIEGO		CA	92131	
1		AMERICAN UNIVE	RSITY	4400 MASSACHUS	ETTS AVE	WASHINGTION	1	DC	20016	
1		ANTIOCH UNIVER	EDUCATION SITY NEW ENGLAND	40 AVON ST		KEENE		NH	03431	
1		APPALACHIAN SC		1169 EDGEWATER	DR	GRUNDY		VA	24614	
1		ASU FOUNDATION		PO BOX 2260		TEMPE		AZ	85280	
1		AUGUSTA UNIVER		1120 15TH STRE	ET	AUGUSTA		GA	30912	
1		BAKER UNIVERSI		7301 COLLEGE B	SLVD, SUITE 120	OVERLAND PA	ARK	KS	66210	
1		BAYLOR UNIVERS		ONE BEAR PLACE	#97048	WACO		TX	76798	
1		BELMONT UNIVER	EDUCATION SITY EDUCATION	1900 BELMONT B	LVD.	NASHVILLE		TN	37212	
1		BROWN UNIVERSI	TY	75 WATERMAN ST	1	PROVIDENCE		RI	02912	
1		CAMPBELL UNIVE	EDUCATION RSITY SCHOOL OF LAW EDUCATION	225 HILLSBORO	ST, SUITE 102	RALEIGH		NC	27603	
1		CAMPBELL UNIVE	RSITY SCHOOL OF OSTEO EDUCATION	PO BOX 97		BUIES CREE	Χ	NC	27506	
1		CATHOLIC UNIVE	RSITY OF AMERICA EDUCATION	3600 JOHN MCCC	RMACK DR NE	WASHINGTON		DC	20017	
1		CLEMSON UNIVER		105 SIKES HALL	1	CLEMSON		SC	29634	
1		COLLEGE OF WIL		SADLER CENTER,	200 STADIUM DR	WILLIAMSBU	RG	VA	23185	
1		COLORADO COLLE		14 EAST CACHE	LA POUDRE	COLORADO SI	PRINGS	CO	80903	
1		COLORADO SCHOO		1200 16TH ST		GOLDEN		CO	80401	
1		COLOADO STATE		711 OVAL DRIVE		FORT COLLI	NS	CO	80521	
1		COLUMBIA UNIVE		1140 AMSTERDAM	I AVE	NEW YORK		NY	10027	
1		CREIGHTON UNIV		PO BOX 30282		OMAHA		NE	68103-1382	
1		DARTMOUTH COLL:		7021 REMSEN, R	OOM 302	HANOVER		NH	03755	
1		DUKE UNIVERIST	Y - SCHOLL OF NURSING EDUCATION	CASHIERS OFFIC	E BOX #90759	DURHAM		NC	27708	
1		DUKE UNIVERSIT		201 TRENT DR,	BOX 3067 DUMC	DURHAM		NC	27708	
1		DUKE UNIVERSIT	Y SANFORD SCHOOL OF P EDUCATION	201 SCIENCE DR	RIVE, RH 170	DURHAM		NC	27708	

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PSA	Class		Name		Address		City	State	Zip	
Rela	tionship	Status	Purpose	Amount	Noncash Description E	FMV Explanation	Book Value Amount		ok Value planation	Date
1		EASTERN TENNE	ESSEE STATE UNIVERSITY	PO BOX 70580		JOHNSON CI	TTY	TN	37614	
1		EDWARD VIA CC	EDUCATION DLLEGE OF OSTEOPATHIC M	2265 KRAFT DRI	VE	BLACKSBURG	3	VA	24060	
1		EMBRY - RIDDI	EDUCATION LE AERONAUTICAL EDUCATION	600 S. CLYDE M	MORRIS BLVD	DAYTONA BE	EACH	FL	32114	
1		EMORY UNIVERS	SITY	201 DOWMAN DR		ATLANTA		GA	30322	
1		FORDHAM UNIVE		441 E. FORDHAM	1 RD.	BRONX		NY	10458	
1		GEISNINGER CC	EDUCATION DMMONWEALTH SCHOOL OF EDUCATION	525 PINE ST.		SCRANTON		PA	18509	
1		GEORGE MASON	UNIVERSITY	4400 UNIVERSIT	Y DR	FAIRFAX		VA	22030-4422	
1		GEORGE WASHIN	EDUCATION NGTON UNIVERSITY EDUCATION	800 21ST ST. N	IW.	WASHINGTON	1	DC	20052	
1		GEORGETOWN UN		3700 O ST. NW,	LOWER LEVEL GRAVENOR	R WASHINGTON	1	DC	20057	
1		GEORGIA INSTI	ITUTE OF TECHNOLOGY EDUCATION	NORTH AVE NW		ATLANTA		GA	30332	
1		GEORGIA STATE		PO BOX 2668		ATLANTA		GA	30301	
1		HARVARD BUSIN	NESS SCHOOL	HARVARD BUSINE	ESS SCHOOL MBA	BOSTON		MA	02163	
1		HARVARD LAW S	EDUCATION SCHOOL EDUCATION	1585 MASSACHUS	SETTS AVE WCC 5027	CAMBRIDGE		MA	02138	
1		HARVARD MEDIC		25 SHATTUCK ST		BOSTON		MA	02115	
1		HARVARD UNIVE	ERSITY	1350 MASSACHUS	SETTS AVE	CAMBRIDGE		MA	02138	
1		HARVARD UNIVE	EDUCATION ERSITY KENNEDY SCHOOL EDUCATION	79 JFK ST, BOX	X 93	CAMBRIDGE		MA	02138	
1		HOFSTRA UNIVE		1000 HEMPSTEAD	TURNPIKE	HEMPSTEAD		NY	11549	
1		ICAHN SCHOOL		1 GUSTAVE L LE	CVY PL	NEW YORK		NY	10029	
1		INDIANA UNIVE		900 EAST 7TH S	ST	BLOOMINGTO	N	IN	47405	
1		JACKSON STATE		1400 JR LYNCH	ST.	JACKSON		MS	39217	
1		JHU BLOOMBERG		615 N. WOLFE S	STREET, SUITE W1101	BALTIMORE		MD	21205	
1		JOHNS HOPKINS	S (SAIS)	1740 MASSACHUS	SETTS AVE NW	WASHINGTON	1	DC	20036	
1		JOHNS HOPKINS	EDUCATION S UNVERISTY SCHOOL OF E EDUCATION	6740 ALEXANDER	R BELL DR. SUITE 110	COLUMBIA		MD	21046	
1		LIBERTY UNIVE		PO BOX 10425		LYNCHBURG		VA	24506	

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PSA	Class		Name		Address	C	ity	State	Zip	_
Relatio	onship	Status	Purpose	Amount	Noncash Description	FMV Explanation	Book Value Amount		ok Value olanation	Date
1		MASS. GENERAL	HOSPITAL INSTITUTE	36 1ST AVENUE		BOSTON		MA	02129	
1		MASSACHESETTS	EDUCATION INSTITUTE OF TECHNOLO EDUCATION	77 MASSACHUSET	TS AVE,	CAMBRIDGE		MA	02139	
1		MIDWESTERN UNI		19555 NORTH 59	TH AVE	GLENDALE		AZ	85308	
1		NEW YORK UNIVE		723 BROADWAY		NEW YORK		NY	10003	
1		NORTH CAROLINA		2016 HARRIS HA	LL, CAMPUS BOX 7302	RALEIGH		NC	27695	
1		NORTHERN ARIZO		601 S. KNOLES	DRIVE	FLAGSTAFF		AZ	86011	
1		NORTHERN ILLIN	EDUCATION OIS UNIVERSITY EDUCATION	SWEN PARSON HA	LL 245	DEKALB		IL	60115	
1		NORTHWESTERN U	INIV - GRAD SCHOOL EDUCATION	633 CLARK ST,	SROWN 1-502	EVANSTON		IL	60208	
1		NORTHWESTERN U		2001 SHERIDAN	ROAD	EVANSTON		IL	60208	
1		OHIO UNIVERSIT		120 CHUBB HALL		ATHENS		ОН	45701	
1		OREGON HEALTH	& SCIENCE UNIVERSITY EDUCATION	3181 S.W. SAM	JACKSON PARK RD.	PORTLAND		OR	97239	
1		PACIFIC NORTHW	EDUCATION JESTERN UNIVIERSITY EDUCATION	111 UNIVERSITY	PARK WAY, STE 202	YAKIMA		WA	98901	
1		QUEENS UNIVERS		1900 SELWYN AV	E	CHARLOTTE		NC	28274	
1		RECONSTRUCTION	IIST RABBINICAL COLLEG EDUCATION	1299 CHURCH RD		WYNCOTE		PA	19095	
1		RHODE ISLAND S	SCHOOL OF DESIGN TOTAL EDUCATION	2 COLLEGE ST		PROVIDENCE		RI	02903	
1		RUTGERS UNIVER		335 GEORGE ST,	4TH FLOOR	NEW BRUNSWI	ICK	NJ	08903	
1		SAN FRANCISCO		1600 HOLLOWAY	AVE	SAN FRANCIS	SCO	CA	94132	
1		SANTA CLARA UN		500 EL CAMINO	REAL	SANTA CLARA	A	CA	95053	
1		ST MARY'S UNIV	ERSITY	1 CAMINO SANTA	MARIA	SAN ANTONIC)	TX	78228	
1		SAINT MARY'S C	EDUCATION COLLEGE OF CALIFORNIA	1928 ST MARYS	RD	MORAGA		CA	94575	
1		SEATTLE PACIFI		3307 3RD AVE W		SEATTLE		WA	98119	
1		SIMMONS UNIVER	RSITY	300 FENWAY		BOSTON		MA	02115	
1		STANFORD LAW S	CHOOL	559 NATHAN ABB	OTT WAY	STANFORD		CA	94305	
1		STANFORD UNIV	EDUCATION EDUCATION	MONTAG HALL		STANFORD		CA	94305	
1		SIMMONS UNIVER	EDUCATION SSITY EDUCATION SCHOOL EDUCATION	300 FENWAY 559 NATHAN ABB		BOSTON STANFORD		MA CA	02115 94305	

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PSA	Class		Name		ddress	c	ity	State	Zip	_
Relat	ionship	Status	Purpose	Amount	Noncash Description E	FMV Explanation	Book Value Amount		ok Value planation	Date
1		STANFORD UNIV		655 KNIGHT WAY,	MCCLELLAND BLDG	STANFORD		CA	94305	
1		SUFFOLK UNIVE	EDUCATION CRSITY LAW SCHOOL EDUCATION	120 TREMONT STR	EET	BOSTON		MA	02108	
1		SYRACUSE UNIV		200 BOWNE HALL		SYRACUSE		NY	13244	
1		TEXAS A&M UNI		PO BOX 30016		COLLEGE STA	ATION	TX	77843	
1		TEXAS STATE U	UNIVERSITY	601 UNIVERSITY	DR	SAN MARCOS		TX	78666	
1		TEXAS TECH UN	EDUCATION IIVERSITY EDUCATION	2500 BROADWAY		LUBBOCK		TX	79409	
1		THE CATHOLIC	UNIVERSITY OF AMERICA EDUCATION	COLUMBUS SCHOOL	OF LAW	WASHINGTON		DC	20064	
1		THE OHIO STAT	EDUCATION 'E UNIVERSITY BURSAR EDUCATION	281 W LANE AVE		COLUMBUS		ОН	43210	
1		THE TRUSTEES		104 CLIO HALL		PRINCETON		NJ	08544	
1		THOMAS JEFFER	SON UNIVERSITY	1015 WALNUT STR	EET, CURTIS BLDG 11	5 PHILADELPH	ΙA	PA	19107	
1		TRUSTEES OF D	EDUCATION DARTMOUTH COLLEGE	100 TUCK HALL		HANOVER		NH	03755	
1		TRUSTEES OF T		419 BOSTON AVE		MEDFORD		MA	02155	
1		TRUSTEES OF U	EDUCATION INIVERSITY OF PENN EDUCATION	100 FRANKLIN BL	DG 3451 WALNUT ST	PHILADELPHI	ΙA	PA	19104	
1		TUFTS UNIVERS		419 BOSTON AVEN	UE	MEDFORD		MA	02155	
1		TULANE UNIVER		6823 ST CHARLES	AVE	NEW ORLEANS	3	LA	70118	
1		UC REGENTS -		2000 UNIVERSITY	AVE	BERKELEY		CA	94704	
1		UC REGENTS -	SANTA BARBARA	552 UNIVERSITY	ROAD	SANTA BARBA	ARA	CA	93106	
1		UC REGENTS	EDUCATION EDUCATION	9500 GILMAN DRI	VE #0730	LA JOLLA		CA	92093	
1		UCLA	EDUCATION	220 WESTWOOD PL	AZA STE B44	LOS ANGELES	3	CA	90095	
1		UNIVERSITY AT	BUFFALO	211 MARY TALBER	T WAY	BUFFALO		NY	14260	
1		UNIV OF COLOR		1420 AUSTIN BLU	FF PKWY	COLORADO SI	PRINGS	CO	80918	
1		UNIVERSITY OF	EDUCATION COLORADO DENVER	1201 LARIMER ST		DENVER		CO	80204	
1		UNIVERISTY OF		201 S 1460 E, R	М 135	SALT LAKE (CITY	UT	84112	
1		UNIVERITY OF	EDUCATION SOUTHERN CALIFORNIA EDUCATION	700 CHILDS WAY,	ЈНН 325	LOS ANGELES	5	CA	90089	

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PSA	Class		Name		Address	C	City	State	Zip	
Relation	nship	Status	Purpose	Amount	Noncash Description	FMV Explanation	Book Value Amount		ok Value olanation	Date
1		UNIVERSITY OF		BOX 870122		TUSCALOOSA		AL	35487	
1		UNIVERSITY OF	EDUCATION ARIZONA EDUCATION	1303 E UNIVERS	ITY BLVD, BOX 3	TUCSON		AZ	85719	
1		UNIVERSITY OF		1011 UNIVERSIT	Y OF ARKANSAS	FAYETTEVIL	LE	AR	72701	
1		UNIVERSITY OF	CALIFORNIA DAVIS EDUCATION	1 SHIELDS AVE		DAVIS		CA	95616	
1		UNIVERSITY OF		9500 GILMAN DR		LA JOLLA		CA	92093-0606	
1		UNIVERSITY OF		505 PARNASSUS	AVE	SAN FRANCI	SCO	CA	94143	
1		UNIVERSITY OF		5807 SOUTH WOO	DLAWN AVE	CHICAGO		IL	60637	
1		UNIVERSITY OF	COLORADO - ANSCHUTZ EDUCATION	13120 E 19TH A	VE	AURORA		CO	80045	
1		UNIVERSITY OF	COLORADO - BOULDER EDUCATION	77 UCB		BOULDER		CO	80309	
1		UNIVERSITY OF		2197 S. UNIVER	SITY BLVD	DENVER		CO	80208	
1		UNIVERSITY OF		PO BOX 114025		GAINESVILL	E	FL	32611	
1		UNIVERSITY OF		4800 CALHOUN R	D	HOUSTON		TX	77004	
1		UNIVERSITY OF	ILLINOIS CHICAGO EDUCATION	1200 W. HARRIS	ON	CHICAGO		IL	60607	
1		UNIVERSITY OF	INCARNATE WORD EDUCATION	4301 BROADWAY		SAN ANTONI	0	TX	78209	
1		UNIVERSITY OF		125 NORTH MADI	SON STREET	IOWA CITY		IA	52242	
1		UNIVERSITY OF	LOUISVILLE	2301 S 3RD ST		LOUISVILLE		KY	40292	
1		UNIVERSITY OF		8400 BALTIMORE	AVE. STE 200	COLLEGE PA	RK	MD	20740	
1		UNIVERSITY OF	EDUCATION MIAMI	1306 STANFORD	DR.	CORAL GABLE	ES	FL	33146	
1		UNIVERSITY OF		1134 CATHERINE	ST.	ANN ARBOR		MI	48109	
1		UNIVERSITY OF		106 PLEASANT S	T. SE	MINNEAPOLI	S	MN	55455	
1		UNIVERSITY OF	EDUCATION MISSOURI-KANSAS CITY	5000 HOLMES ST		KANSAS CIT	Y	MO	64110	
1		UNIVERSITY OF	EDUCATION MISSOURI - ST LOUIS	110 CLARK HALI		ST LOUIS		MO	63121	
1		UNIVERSITY OF	EDUCATION NEBRASKA OMAHA	6001 DODGE ST		OMAHA		NE	68182	
1		UNIVERSITY OF	EDUCATION NEW MEXICO EDUCATION	1155 UNIVERSIT	Y BLVD SE	ALBUQUERQU!	Е	NM	87106	

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PSA	Class	<u> </u>	Name		Address	C	City	State	Zip	
Relations	hip	Status	Purpose	Amount	Noncash Description	FMV Explanation	Book Value Amount		ok Value olanation	Date
1		UNIVERSITY OF		115 MAIN BUILD	ING	NOTRE DAME		IN	46556	
1		UNIVERSITY OF	EDUCATION NORTH CAROLINA EDUCATION	450 RIDGE ROAD	, CB 1400	CHAPEL HIL	L	NC	27599	
1		UNIVERSITY OF		1155 UNION CIR	CLE	DENTON		TX	76203-5017	
1		UNIVERSITY OF		100 ASP AVE, R	OOM 105	NORMAN		OK	73019	
1		UNIVERSITY OF		PO BOX 3237		EUGENE		OR	97403	
1		UNIVERSITY OF	PENNSYLVANIA EDUCATION	100 FRANKLIN B	UILDING	PHILADELPH	IA	PA	19104	
1		UNIVERSITY OF		1500 N WARNER	ST	TACOMA		WA	98416	
1		UNIVERSITY OF		5998 ALCALA PA	RK	SAN DIEGO		CA	92110	
1		UNIVERSITY OF	SAN FRANCISCO EDUCATION	2130 FULTON ST		SAN FRANCI	SCO	CA	94117	
1		UNIVERSITY OF	SOUTH FLORIDA EDUCATION	PO BOX 864571		ORLANDO		FL	32886	
1		UNIVERSITY OF	SOUTHERN MISSISSIPPI	118 COLLEGE DR		HATTIESBUR	G	MS	39406	
1		UNIVERSITY OF	EDUCATION ST THOMAS	2115 SUMMIT AV	E	SAINT PAUL		MN	55105-1096	
1		UNIVERSITY OF	ST. AUGUSTINE EDUCATION	1 UNIVERSITY B	LVD	ST AUGUSTI	NE	FL	32086	
1		UNIVERSITY OF	TEXAS AT ARLINGTON EDUCATION	PO BOX 1919		ARLINGTON		TX	76019	
1		UNIVERSITY OF		5323 HARRY HIN	ES BLVD	DALLAS		TX	75390	
1		UNIVERSITY OF		1 UTSA CIRCLE		SAN ANTONI	0	TX	78249	
1		UNIVERSITY OF	TEXAS AT TYLER	3900 UNIVERSIT	Y BLVD	TYLER		TX	75799	
1		UNIVERSITY OF	EDUCATION THE INCARNATE WORD EDUCATION	4301 BROADWAY	CPO 308	SAN ANTONI	0	TX	78209	
1		UNIVERSITY OF	UTAH	201 S 1460 E R	M135	SALT LAKE (CITY	UT	84112	
1		UNIVERSITY OF		85 S. PROSPECT		ST BURLING	TON	VT	05405	
1		UNIVERSITY OF		PO BOX 400204		CHARLOTTES	VILLE	VA	22904	
1		UNIVERSITY OF		PO BOX 24967		SEATTLE		WA	98124	
1		UNIVERSITY OF	EDUCATION WEST FLORIDA	11000 UNIVERSI	TY PKWY, BLDG 12	PENSACOLA		FL	32514	
1		UNIVERSTIY OF	EDUCATION ST. THOMAS EDUCATION	2115 SUMMIT AV	E	ST PAUL		MN	55105	

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PSA	Class		Name		Address		City	State	Zip	
Relati	ionship	Status	Purpose	Amount	Noncash Description	FMV Explanation	Book Value Amount		ok Value planation	Date
1		UTHSCSA		7703 FLOYD CUP	RL MC, 7708	SAN ANTONI	0	TX	78229	
1		UWM FOUNDATION,	EDUCATION INC. EDUCATION	1440 E. NORTH	AVENUE	MILWAUKEE		WI	53202	
1		VANDERBILT UNIV		461 21ST AVE.	SOUTH	NASHVILLE		TN	37240-0008	
1		VILLANOVA UNIVE		800 LANCASTER	AVE	VILLANOVA		PA	19085	
1		VIRGINIA COMMON	WEALTH UNIVERSITY	PO BOX 843036		RICHMOND		VA	23284	
1		VIRGINIA COMMON	EDUCATION WEALTH UNIVERSITY EDUCATION	1201 E MARSHAI	LL ST, ROOM4-307	RICHMOND		VA	23298	
1		WAKE FOREST UNIV		475 VINE ST.		WINSTON-SA	LEM	NC	27101	
1		WALDEN UNIVERSI		100 S WASHINGT	ON AVE #900	MINNEAPOLI	S	MN	55401	
1		WASHINGTON AND 1		204 W WASHINGT	ON ST	LEXINGTON		VA	24450	
1		WASHINGTON STATE	E UNIVERSITY	14204 NE SALMO	ON CREEK AVE	VANCOUVER		WA	98686	
1		WASHINGTON STATE		PO BOX 641927		PULLMAN		WA	99164-1927	
1		WESTERN KENTUCK		1906 COLLEGE F	HEIGHTS BLVD	BOWLING GR	EEN	KY	42101	
1		WESTERN UNIVERS	EDUCATION ITY EDUCATION	309 E. 2ND STF	REET	POMONA		CA	91766	
1		WILKES UNIVERSI		84 WEST SOUTH	ST	WILKES BAR	RE	PA	18766	
1		YALE LAW SCHOOL	EDUCATION	127 WALL STREE	T	NEW HAVEN		CT	06511	
1		YALE UNIVERSITY	EDUCATION	PO BOX 208232		NEW HAVEN		CT	06520	
1		MISC GRANTS	EDUCATION							
1		ANITA DE YACHT (CHARTERS	200 N BREAKWAT	TER ACCESS	CHICAGO		IL	60601	
1		HELVEY DESIGN S	TUDIO	6420 FEDERAL E	BLVD	LEMON GROV	E	CA	91945	
1		PORTRAIT LLC								
1		ROOSEVELT UNIVER		430 S MICHIGAN	1 AVE	CHICAGO		IL	60605	
1		SIXTH MAN PROMO	EDUCATION FIONS	2206 E COUNTY	DOWN DR	CHANDLER		AZ	85249	
1		VARIANTZ LLC								
1		SHOPIFY								

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Statement 3 - Form 199, Part II, Line 9 - Contributions, Gifts, Grants, and Similar Amounts (continued)

PSA	Class	Na	ame		Address		City	State	Zip	_
	Relationship	Status	Purpose	Amount	Noncash Description	FMV Explanation	Book Value Amount		k Value anation	Date
1		SCHOLARSHIPS		1,409,500						
1	SUBTOTAL			\$ 1,409,500						
	TOTAL			\$ 1,409,500						

Statement 4 - Form 199, Part II, Line 11 - Officer Compensation

N	lame	A	ddress		
	City	State Zip		Title	Avg Compensation Hrs Amount
MARIE TILLMAN	CHICAGO	180 N LASALLE ST IL 60601	C, STE 2910 CHAIR		2.00
CHRIS HART	0111 01100	11 00001			2.00
			VICE CHAIR		2.00
IAN SACKS			DIRECTOR		2.00
JOE BROWNE			DIDECTOD		2.00
MARGARET CORTEZI			DIRECTOR		2.00
MANOZINEI COMIEZI			DIRECTOR		2.00
ALEX GARWOOD					
			DIRECTOR		2.00
BENJAMIN HILL		180 N LASALLE ST	, STE 2910		
	CHICAGO	IL 60601	TREASURER		2.00
JOE SHENTON		227 W. MONROE ST			
	CHICAGO	IL 60606	DIRECTOR		2.00
AMBER MANKE					
			DIRECTOR		2.00
CHRISTINE WILKIN	ISON				
			DIRECTOR		2.00

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California Statements

Statement 4 - Form 199, Part II, Line 11 - Officer Compensation (continued)

Name		Address	8			
	City	State Zip	Title	Avg Hrs	Compensation Amount	
LAZAR RAYNAL		227 W. MONROE STREET				
	CHICAGO		RECTOR	2.00		
JOHN SVOBODA		ONE NORTH FRANKLIN, S	SUITE 1500			
	CHICAGO	IL 60606 DI	RECTOR	2.00		
DAN FUTRELL						
		CE	10	40.00	172,665	
TOTAL					172,665	

85510 PAT TILLMAN FOUNDATION 20-1072336 California Statements

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Statement 5 - Form 199, Part II, Line 17 - Other Expenses

Description	Amount
	 \$
PAT'S RUN (AZ)	
EXPENSES	1,103,317
EMPLOYEE BENEFITS	299 , 756
PAYROLL TAXES	145,436
ACCOUNTING	67 , 462
LEGAL	7,147
OTHER PROFESSIONAL	317,097
IN-KIND	
TRAVEL	452,052
PUBLIC RELATIONS	27,348
TELEPHONE AND INTERNET	18,579
ADMINISTRATIVE FEES	20,055
PRINTING	70,294
POSTAGE AND SHIPPING	28,239
MISCELLANEOUS	169,325
FUNDRAISING EXPENSES	244,581
MILITARY SCHOLARS SUPPORT	
GRANT EXPENSES	199,968
OFFICE EXPENSES	18,322
INSURANCE	14,892
TOTAL	\$ <u>3,203,870</u>

Statement 6 - Form 199, Schedule L, Line 7 - Investments in Stock

Description	Beginning of Year	End of Year
BOND FUNDS	\$ 1,216,699	\$ 1,522,212
TOTAL	\$ 1,216,699	\$ 1,522,212

Statement 7 - Form 199, Schedule L, Line 12 - Other Assets

Description	- I	Beginning of Year	_	End of Year
REFUNDABLE DEPOSIT OPERATING LEASE RIGHT-OF-USE ASSET PREPAID EXPENSES	\$	31,459 643,719 207,798	\$	31,459 549,755 215,619
TOTAL	\$	882 , 976	\$	796 , 833

California Statements

FYE: 12/31/2023

20-1072336

Statement 8 - Form 199, Schedule L, Line 18 - Other Liabilities

Description	Beginning of Year	 End of Year
DEFERRED RENT NOTE PAYABLE - PPP	\$	\$
OPERATING LEASE LIABILITY DEFERRED REVENUE	676,205	612,980 83,245
TOTAL	\$ 676,205	\$ 696 , 225

Statement 9 - Form 199, Schedule M-1, Line 7 - Income Recorded on Books

Description		Amount
NET UNREALIZED GAINS	\$	127,217
TOTAL	\$_	127,217

8/15/2024 11:27 AM

034 DO NOT MAIL THIS FORM TO THE FTB Date Accepted California e-file Return Authorization for TAXABLE YEAR 8453-EO 2023 **Exempt Organizations** Exempt Organization name Identifying number 20-1072336 PAT TILLMAN FOUNDATION Electronic Return Information (whole dollars only) Total gross receipts or unrelated business taxable income (Form 199, line 4 or Form 109, line 5) 2 Total gross income or total tax (Form 199, line 8 or Form 109, line 14) 3 Total expenses and disbursements (Form 199, line 9) 4 Tax due (Form 109, line 23) **5** Overpayment (Form 109, line 24) **Settle Your Account Electronically for Taxable Year 2023** Direct Deposit of refund (Form 109 only.) 7 Electronic funds withdrawal 7b Withdrawal date (mm/dd/yyyy) Part III Schedule of Estimated Tax Payments for Taxable Year 2024 (These are NOT installment payments for the current amount the exempt organization owes.) First Payment Second Payment Third Payment Fourth Payment 8 Amount 9 Withdrawal Date Part IV Banking Information (Have you verified the exempt organization's banking information?) 10 Routing number 11 Account number 12 Type of account: Checking Part V Declaration of Officer I authorize the exempt organization's account to be settled as designated in Part II. If I check Part II, box 6, I declare that the bank account specified in Part IV for the direct deposit refund agrees with the authorization stated on my return. If I check Part II, box 7, I authorize an electronic funds withdrawal for the amount listed on line 7a and any estimated payment amounts listed on Part III, line 8 from the bank account specified in Part IV. Under penalties of perjury, I declare that I am an officer of the above exempt organization and that the information I provided to my electronic return originator (ERO), transmitter, or intermediate service provider and the amounts in Part I above agree with the amounts on the corresponding lines of the exempt organization's 2023 California electronic return. To the best of my knowledge and belief, the exempt organization's return is true, correct, and complete. If the exempt organization is filing a balance due return, I understand that if the Franchise Tax Board (FTB) does not receive full and timely payment of the exempt organization's tax liability, the exempt organization will remain liable for the tax liability and all applicable interest and penalties. I authorize the exempt organization return and accompanying schedules and statements be transmitted to the FTB by the ERO, transmitter, or intermediate service provider. If the processing of the exempt organization's return or refund is delayed, I authorize the FTB to disclose to the ERO or intermediate service provider the reason(s) for the delay or the date when the refund was sent. TREASURER Sign Signature of officer Date Here Part VI Declaration of Electronic Return Originator (ERO) and Paid Preparer. See instructions. I declare that I have reviewed the above exempt organization's return and that the entries on form FTB 8453-EO are complete and correct to the best of my knowledge. (If I am only an intermediate service provider, I understand that I am not responsible for reviewing the exempt organization's return. I declare, however, that form FTB 8453-EO accurately reflects the data on the return.) I have obtained the organization officer's signature on form FTB 8453-EO before transmitting this return to the FTB; I have provided the organization officer with a copy of all forms and information that I will file with the FTB, and I have followed all other requirements described in FTB Pub. 1345, 2023 Handbook for Authorized e-file Providers, I will keep form FTB 8453-EO on file for four years from the due date of the return or four years from the date the exempt organization return is filed, whichever is later, and I will make a copy available to the FTB upon request. If I am also the paid preparer, under penalties of perjury, I declare that I have examined the above exempt organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge. ERO's PTIN ERO's also paid preparer if self-**ERO** RACHEL LOCKE, CPA P00450405 employed Must Firm's FEIN Firm's name (or yours FESTER & CHAPMAN, PLLC 82-1455657 Sign if self-employed) 9019 E. BAHIA DR STE 100 and address ZIP code SCOTTSDALE ΑZ 85260 Under penalties of perjury, I declare that I have examined the above organization's return and accompanying schedules and statements, and to the best of my knowledge and belief, they are true, correct, and complete. I make this declaration based on all information of which I have knowledge Date Check Paid preparer's PTIN Paid preparer's if selfsignature employed **Preparer** Firm's FEIN Must Firm's name (or yours if self-employed) Sign ZIP code and address