





















## A NOTE FROM OUR LEADERS

Dear Friends.

Fifteen years ago, the Pat Tillman Foundation was born overnight in the wake of tremendous tragedy, and with determination to honor a man whose passion for life was contagious.

On and off the field, Pat made his mark as an athlete, scholar, soldier and leader. Together, the Tillman Scholars are now making their mark as leaders in the fields of medicine, business, law, social work, public policy, technology, education, and the arts. As you'll see in this report, we are making a profound impact by investing in their potential.

In 2018, we welcomed another remarkable class of Tillman Scholars, and expanded the network to more than 580 leaders nationwide. As the next generation of private and public sector leaders, the Tillman Scholars are tackling challenges across national security, healthcare, technology, civil rights and education. They believe their best years of service to our country are still ahead of them, and they are committed to strengthening communities at home and around the world.

This many years on, we are humbled and grateful for our donors, university partners, the board leadership, and our experienced and dedicated staff. In the following pages, you will find a report detailing our activities throughout the year. To date, we have invested more than \$17 million, and last year, we kept overhead spending at 6 percent while achieving an over 81 percent program expense ratio. Yet, there is so much more to do, and we hope you will find even more ways to get involved and invest in our impact in 2019.

On behalf of the Tillman Scholars who have been empowered by your commitment and generosity, thank you.

MARIE TILLMAN
Board Chair & Co-Founder

**KILLIAN ANDERSON**Executive Director





## PATRICK TILLMAN

#### ATHLETE. SCHOLAR. SOLDIER. LEADER.

Pat was born in 1976 in San Jose, California. He led his high school team to a championship after he was told he was too small to ever play football. What Pat lacked in size, he more than made up for in intensity—he led ASU to the 1997 Rose Bowl after an undefeated season. Between games, Pat earned a B.S. in Marketing, graduating Summa Cum Laude.

The Arizona Cardinals selected Pat in the 7th round of the 1998 NFL Draft. Despite skepticism about his ability, he became the team's starting safety and broke the franchise record for tackles in 2000 with 224. However, Pat's NFL success did not go to his head. He drove to games in the same beat-up truck he had in college. In the off-season, he challenged himself with marathons and triathlons while pursuing a master's degree in history from ASU. He volunteered with Boys and Girls Clubs, the March of Dimes, and local schools.

In the spring of 2002, Pat married his high school love, Marie. He then decided to place his NFL career on hold, turning down a \$3.6 million contract to enlist in the U.S. Army. Pat and his brother Kevin joined the U.S. Army that July, committing to a three-year term. They were assigned to the second battalion of the 75th Ranger Regiment, and served tours in Iraq in 2003 and in Afghanistan in 2004. On April 22, 2004, Pat's unit was ambushed. His heroic efforts to provide cover for fellow soldiers led to his tragic death via fratricide.

While the story of Pat's death may have been more publicized, it is Pat's life, principles and service that are his true legacy—and this foundation's inspiration.



## **WHO WE ARE**

In 2002, Pat Tillman proudly put his NFL career with the Arizona Cardinals on hold to serve his country. Family and friends established the Pat Tillman Foundation following Pat's death in April 2004 while serving with the 75th Ranger Regiment in Afghanistan. The Pat Tillman Foundation unites and empowers remarkable military veterans and spouses as the next generation of public and private sector leaders committed to service beyond self. The fellowship program supports Tillman Scholars with academic scholarships, a national network, and professional development opportunities, so they are empowered to make an impact in the world. These Tillman Scholars are already making a difference in the fields of medicine, law, business, technology, education, the arts and more. That's why your support for PTF is more than a gift - it's an investment.

#### **MISSION**

The Pat Tillman Foundation unites and empowers remarkable military veterans and spouses as the next generation of public and private sector leaders committed to service beyond self.

#### **CORE VALUES**



#### **SERVICE**

Dedicated to service beyond self, in and out of uniform.



#### **SCHOLARSHIP**

A lifelong learner, passionate about intellectual growth.



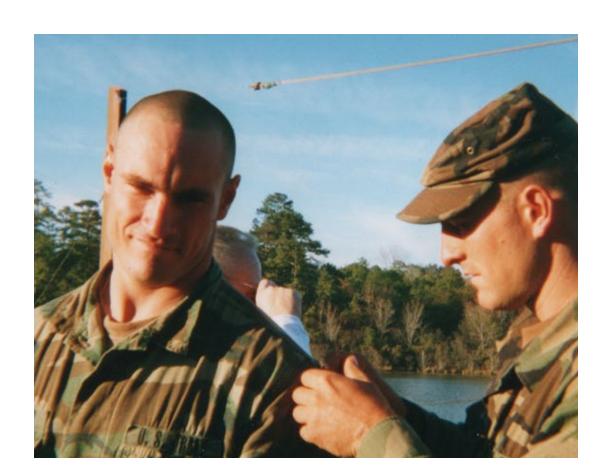
#### **HUMBLE LEADERSHIP**

Selflessly committed to leading by example.



#### **IMPACT**

Determined to unite others and advance ideas that change the world.









# THE TILLMAN SCHOLARS





Tillman Scholars are military veterans and spouses with a high potential for impact as demonstrated through a proven track record of leadership, the continued pursuit of education and the commitment of their resources to service beyond self. The tenets of the Tillman Scholar Program are:

#### **SCHOLARSHIPS**

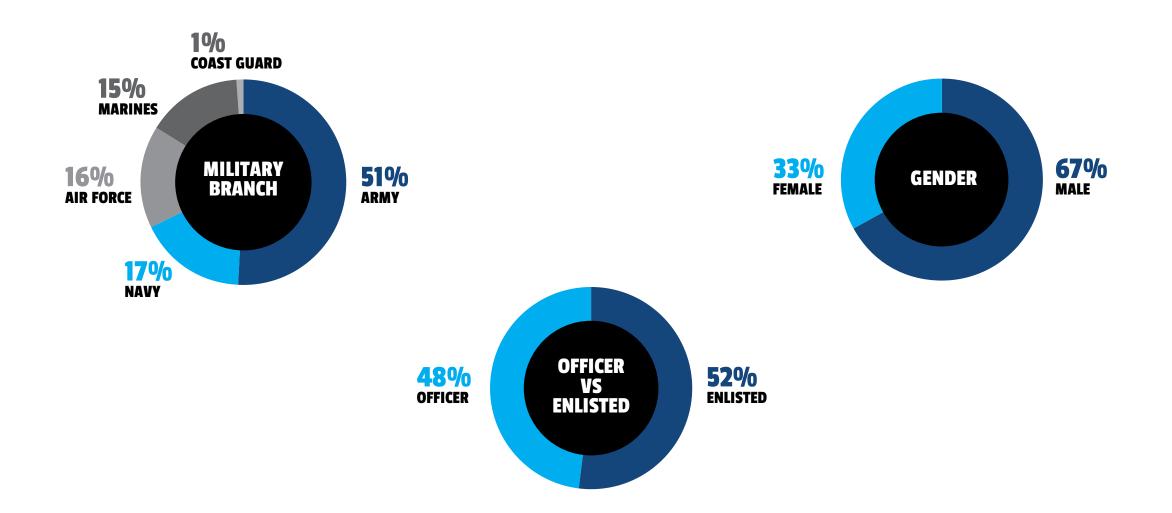
Annual funding for academic expenses, including tuition, books, and living expenses.

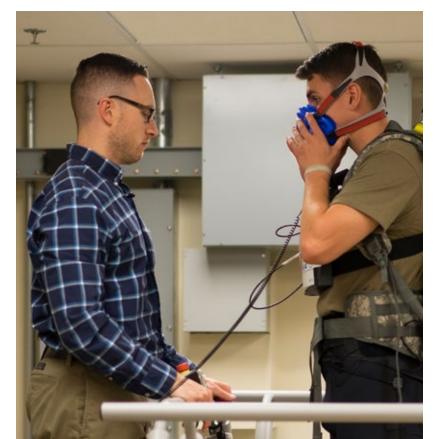
#### **NATIONAL NETWORK**

Access to a community of high-performing peers, mentors and industry leaders.

#### PROFESSIONAL DEVELOPMENT

Opportunities to advance knowledge, skills, and experience.



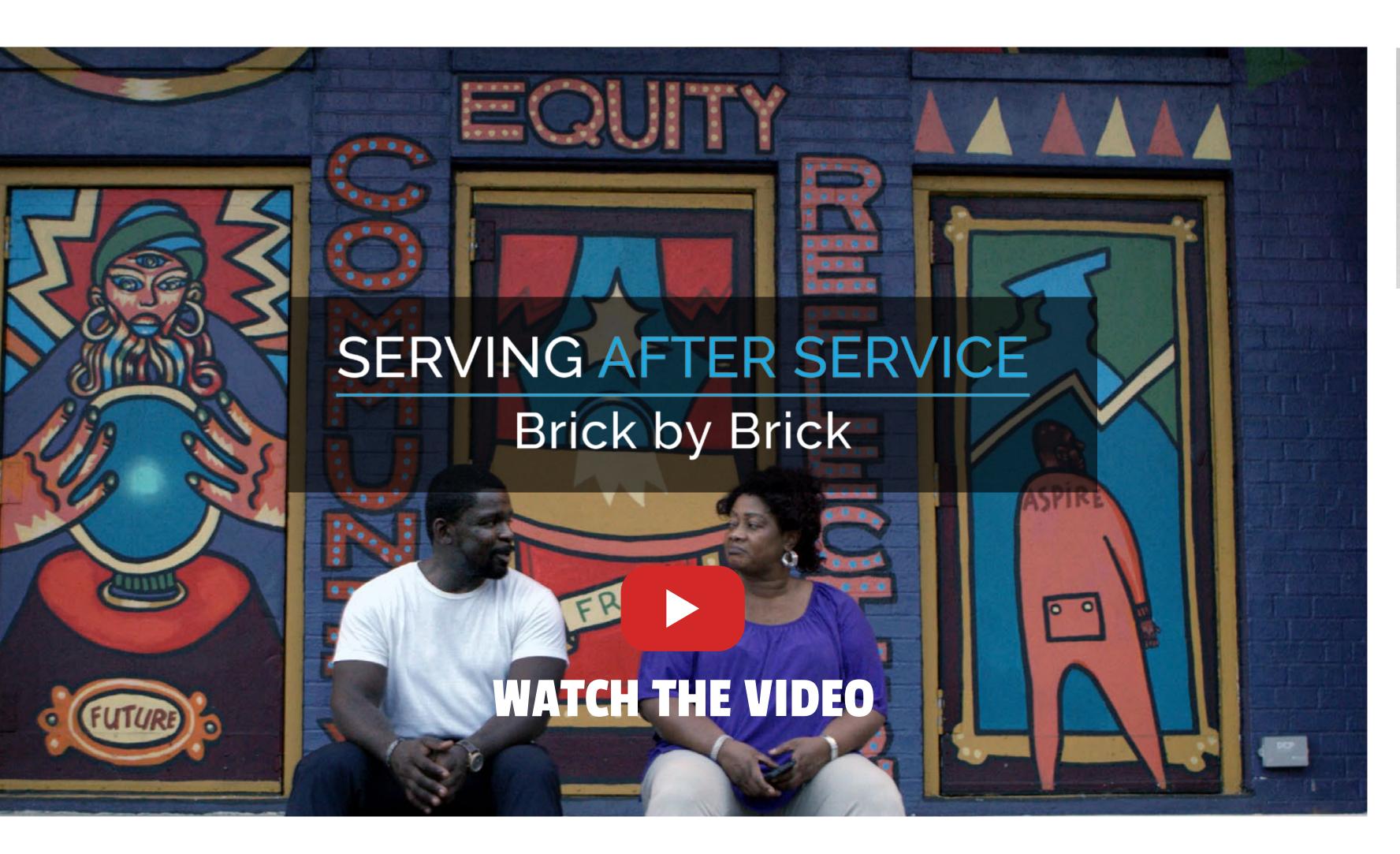


#### **TOP FIELDS OF STUDY**

- . HEALTHCARE
- 2. BUSINESS
- 3. LAW
- 4. STEM
- 5. PUBLIC POLICY & ADMINISTRATION
- 6. EDUCATION
- PSYCHOLOGY
- B. SOCIAL WORK
- 9. INTERNATIONAL AFFAIRS
- 10. POLITICAL SCIENCE









A Brooklyn native, Sam joined the military as a path to pursue higher education. After a tour to Afghanistan as a combat medic, he returned to New York where he earned a B.S. in political science from City College of New York.

As a passionate advocate for quality education and jobs, Sam works as a veteran specialist for a workforce development company, collaborating with government agencies to develop programs to help veterans find employment.

Sam hopes to use his skills and experience to make an impact as an elected official in the Brooklyn neighborhood of Brownsville. Watch the Serving After Service series to learn more about his story.



#### **SCHOLARSHIP**

Since its inception, the Tillman Scholars Program has evolved into a world-class community of military veterans and spouses, accepting less than 5 percent of applicants based exclusively on merit and potential for impact. PTF made a \$1.3 million lifetime commitment to the 2018 Class of Tillman Scholars. This year, 60 Tillman Scholars were chosen from a pool of approximately 2,400 applicants.

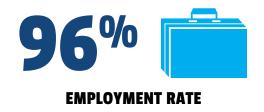




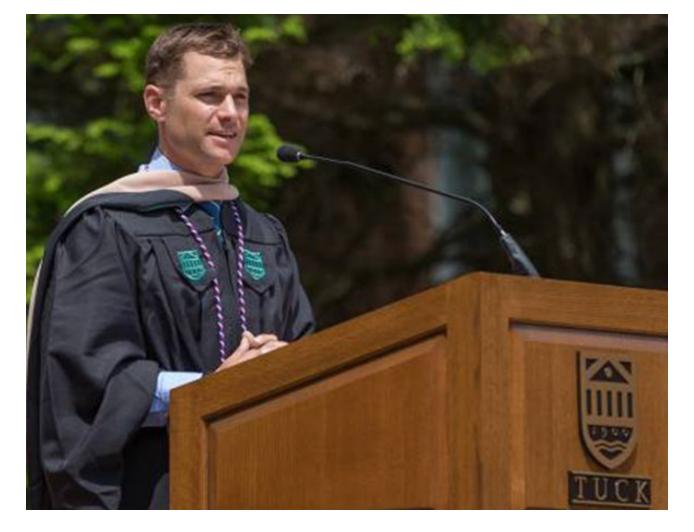














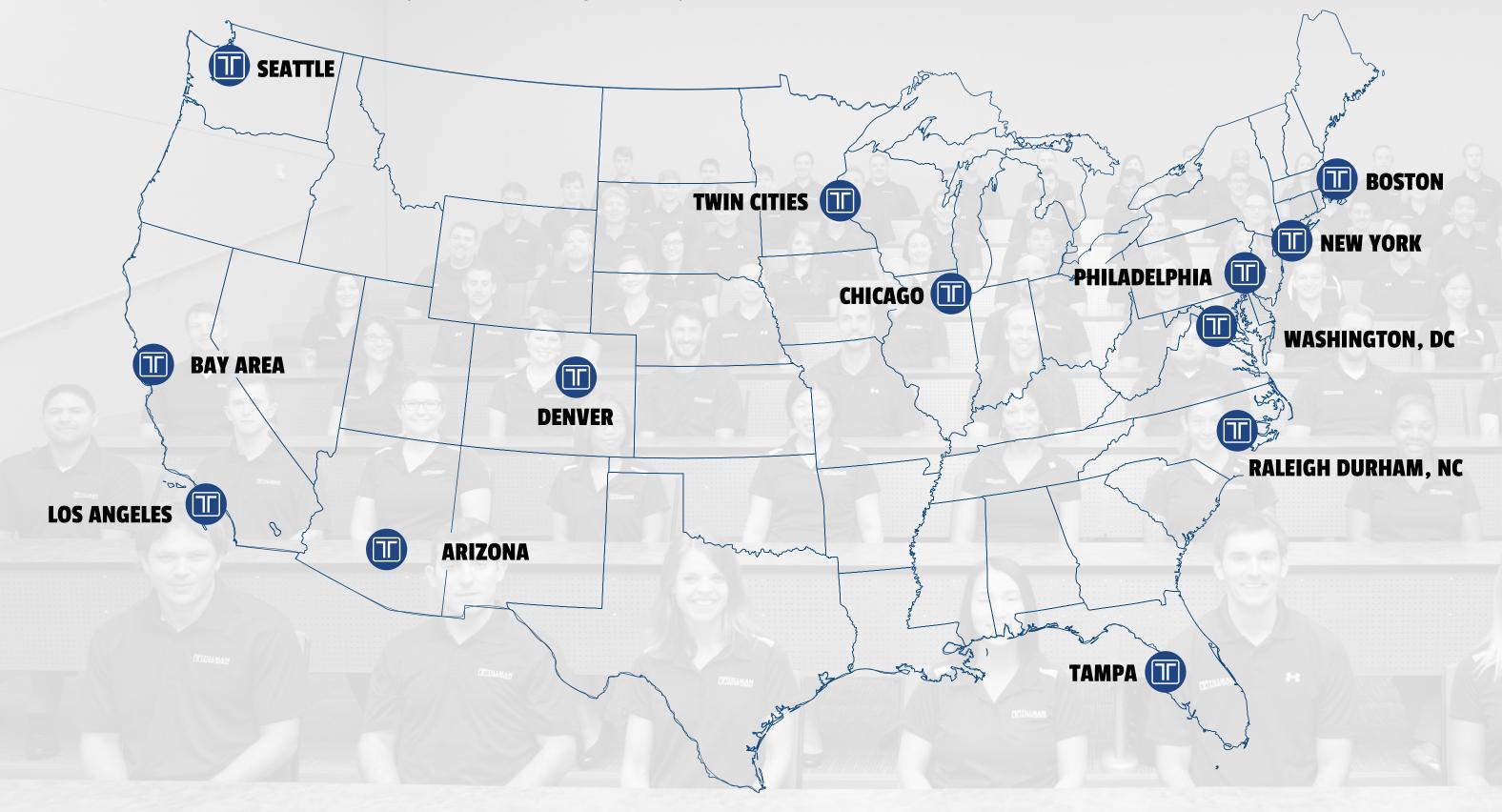
Jameson is a member of the Quechan Tribe, whose reservation spans the border of California and Arizona in the Yuma area. Following his deployment with the Army during Operation New Dawn, Jameson earned his Ph.D. in Educational Policy and Evaluation at Arizona State University. His research focuses on Indigenous statistics, survey research, and Indigenous data collection. In his Make Your Mark talk, Jameson explained how data collection tells the stories of our country's Indigenous populations through the universal language of numbers, and with this data, effective policies and legislation can be passed to bring visibility to these communities.



## **NETWORK**

Tillman Scholars are extraordinary resources to one another. They serve as professional references, as mentors and as organization and project leaders and collaborators.

The Tillman Scholar network offers Tillman Scholars numerous platforms to share their ideas and increase the magnitude of their impact. Events organized by Regional Captains, dedicated and resourced Tillman Scholars, keep the Tillman Scholar community connected throughout the year.







#### **REGIONAL SUMMIT**

Organized locally in close coordination with our University Partners, Regional Summits bring Tillman Scholars together to share ideas, provide updates on the the status of their current projects, and address challenges facing the local community and our nation.

Georgetown University hosted the inaugural Regional Summit in Washington, DC, which was made possible with support from TEKSystems. Topics covered by Tillman Scholars included the challenges of crafting effective medical and science policy as well as coherent national security strategy. The day also featured a discussion led by the Pulitzer-prize winning author C.J. Chivers of The New York Times.

Regional Summits are scheduled for New York and Los Angeles in 2019. If you are interested in supporting a Regional Summit in your area, contact us at info@pattillmanfoundation.org



















Through the generous support of the Bewtra Family Charitable Fund, PTF launched our digital directory, Tillman Connect, in May. Populated with discussion boards, job announcements, and mentorship opportunities with subject matter experts across a wide array of industries, the online networking resource serves as an important virtual extension of the Tillman Scholar community.

### PROFESSIONAL DEVELOPMENT

Tillman Scholars may apply for a mini grant of up to \$1,000 to support a scholar professional development opportunity (SPDO) to further their impact. These professional development opportunities allow Tillman Scholars to further their research, present their ideas at leading professional organizations and conferences, such as SXSW and Inc. 5000, as well as complete required professional training and certification requirements. To date, more than 100 Tillman Scholars have employed over \$95,000 of mini grants to further their impact through a wide range of rewarding opportunities throughout the country and around the world.







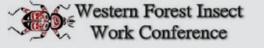






2018 Veteran's Energy Seminar

▲ DET|BOZEMAN





As an intelligence analyst and psychological operations specialist, Tara has been exposed to rich and diverse cultures and ideas, while also witnessing the existential struggles that many people face around the globe. Currently pursuing a dual degree in Urban Planning and International Affairs, Tara focused her studies on informal settlements, urban policy and specifically the issues of housing and shelter. This year, Tara traveled twice to Rwanda, funded partially by SPDO, to examine the role of land use and resettlement policies in a post-genocide context. She hopes to assist countries facing massive return migration and understand what the international community can do to alleviate this strain on post-conflict countries.









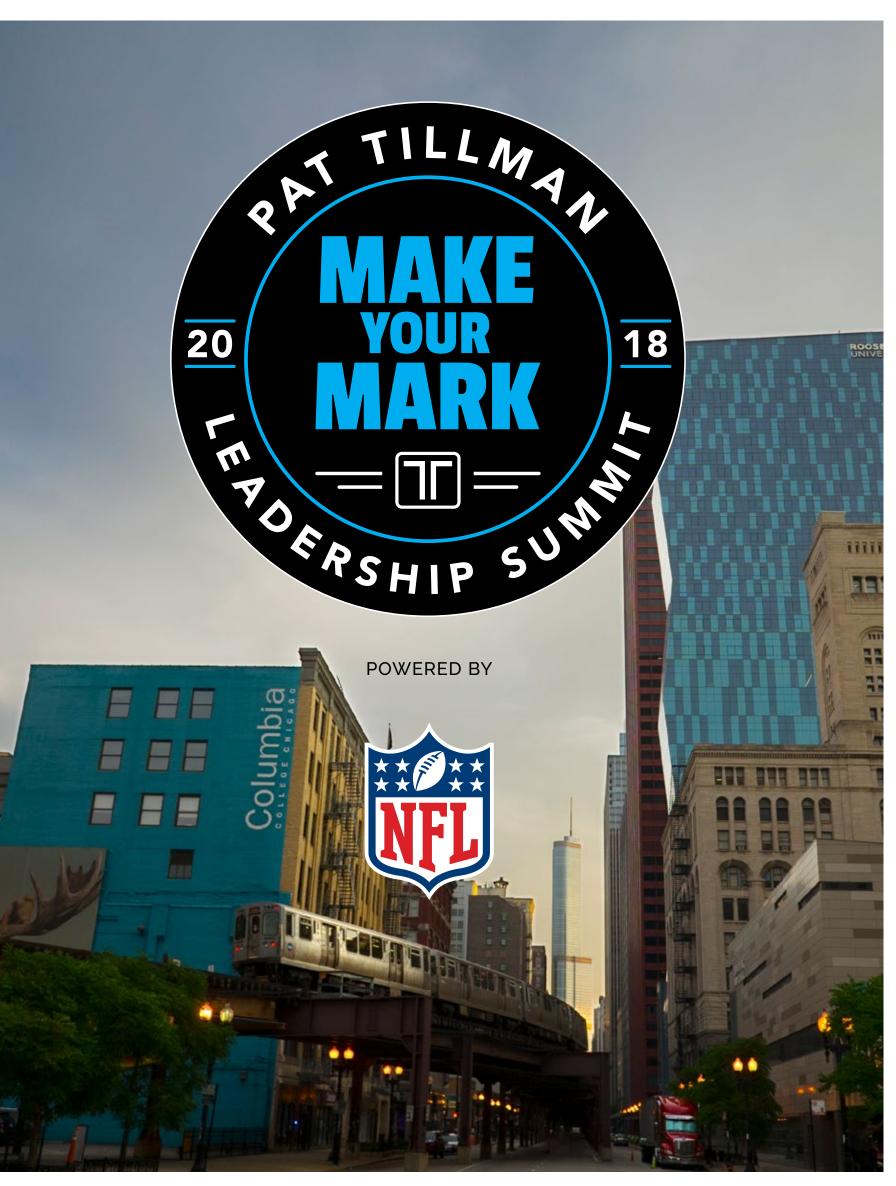






A thought leader in military and performance psychology, Chris is working to understand and share the science of the mind. His company, Serve1, is a human performance think tank that merges a collective of diverse experts who work with clients to help them tap into their mental potential. Currently working toward a Ph.D. in Clinical Psychology at Drexel University, Chris also serves as a performance coach for the Johnson & Johnson Human Performance Institute.

Using the principles of psychology, Chris works with athletes, executives and high performers to develop skills and strategies that allow them to be highly effective and make the most impact in their work or on the field. Watch the Serving After Service series to learn more about his story.



### **2018 LEADERSHIP SUMMIT**

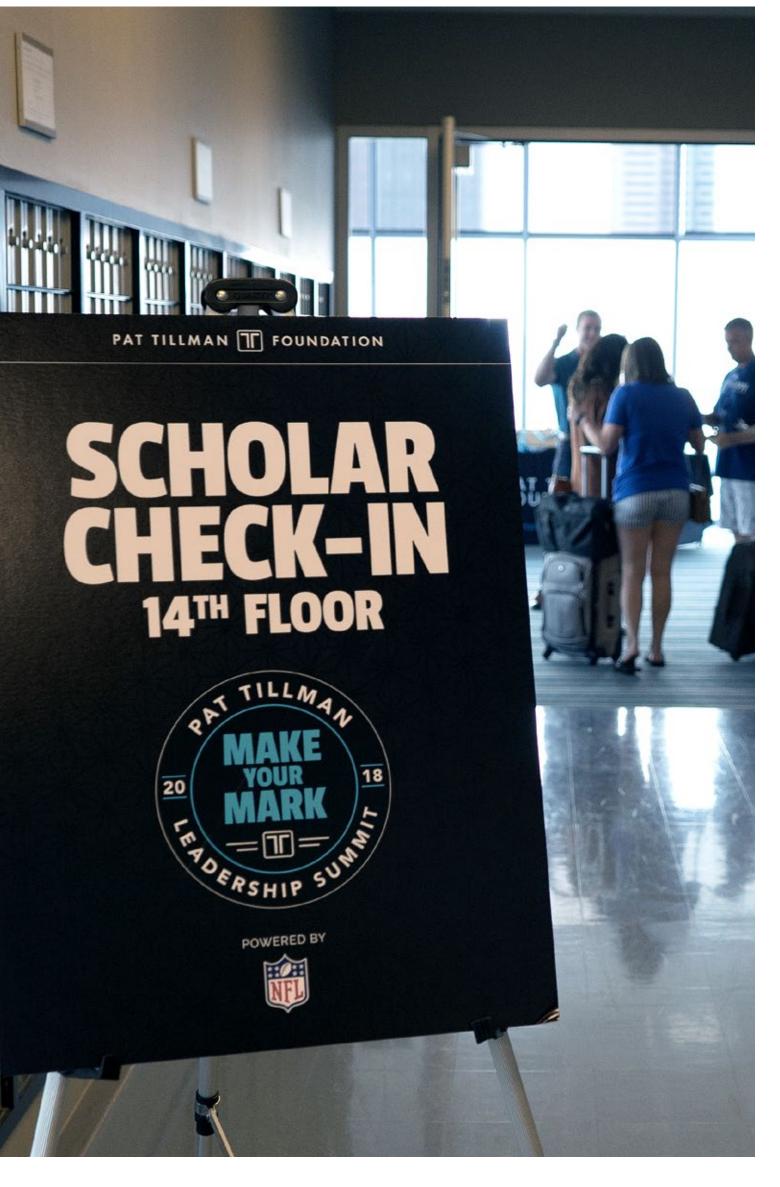
The Pat Tillman Leadership Summit celebrates Pat's values and convenes the Tillman Scholars to network, collaborate and develop solutions to the challenges facing our country and communities.

As part of the event programming, Tillman Scholars participated as moderators and presenters in a series of panels that spanned the topics of the opioid crisis, sexual assault in the military, the invisibility of our country's Indigenous communities and military transition stress.















As an Army Nurse Corp officer, Leilani was a critical care nurse and deployed to Iraq and Afghanistan. After leaving the military, Leilani discovered her passion working with underserved communities on drug policy. But Leilani felt a call back to the clinical world when she recognized the stigma people with drug addiction face in health care. Leilani enrolled in George Washington University's Family Nurse Practitioner program to become a primary care provider. At the 2018 Pat Tillman Leadership Summit, she spoke on a panel about her experience as a family nurse practitioner advocating for drug policies directly impacting stigmatized and underserved communities.







## **TILLMAN HONORS**

This year, PTF was proud to recognize leaders within our community for their remarkable civic contributions, extraordinary fortitude and spirit of service. We were honored to present the Champion Award to Kamau Murray, founder of XS Tennis & Education Foundation, for his commitment to empowering students in Chicago's South Side community with the education and skills needed to access and persist in higher education. PTF also honored 2013 Tillman Scholar Jason Turner with the Make Your Mark award for his advocacy and impact as CEO of Granite Mountain Behavioral Healthcare. Three Tillman Scholars also presented on their current work as part of the Make Your Mark speaker series.









#### **CHAMPION AWARD**

Kamau Murray with PTF Board Member Sage Steele



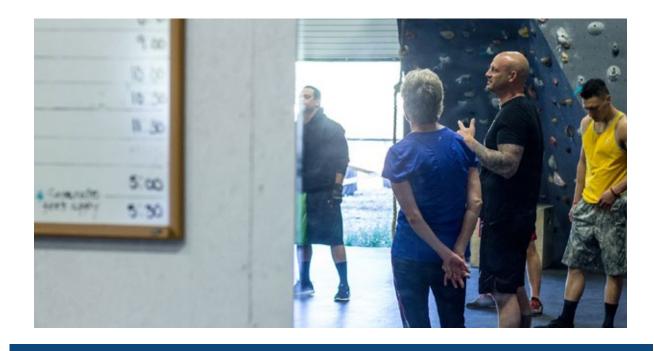
#### **MAKE YOUR MARK AWARD**

Tillman Scholar Jason Turner with Tillman Scholar Chris Diaz

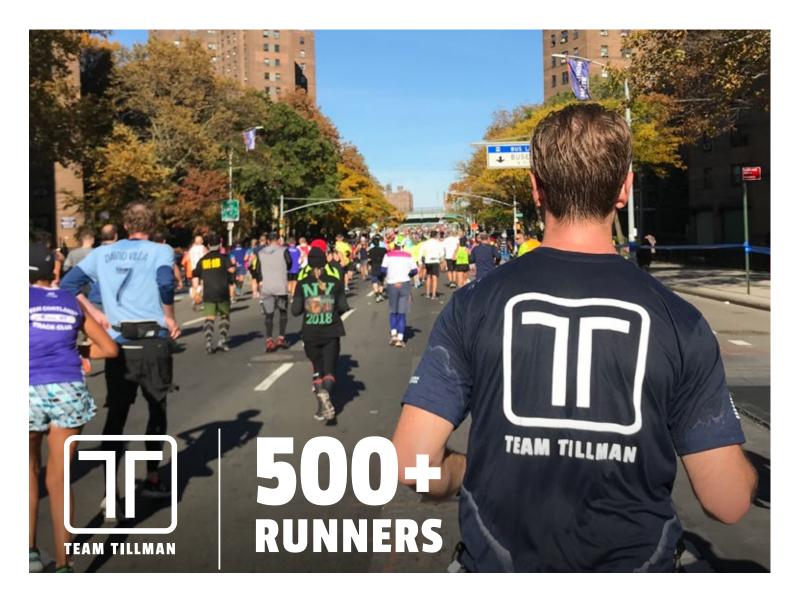




After a 10-year military career and at the brink of utter collapse owing to his own substance use, Jason realized that something needed to change. The pain of continuing down the road he was on was for the first time, more than the pain of making a change. From this realization and the belief that challenges overcome create change, Jason earned his Master's in Social Work from Arizona State University and founded Recover Strong. Jason's passion for helping others is limitless and he has spent the last twelve years working in the treatment industry. In December 2016, Jason assumed the role of CEO of Granite Mountain Behavioral Healthcare. Since then, Jason has been instrumental in the reclamation of the organization and the implementation of Recover Strong, and its principles, as the core of Granite Mountain BHC.









Team Tillman keeps Pat's passion and intensity alive while inspiring others to live up to their potential. A community of everyday athletes, members of Team Tillman run as team or individual participants in marathons, half-marathons, triathlons, and other athletic events to honor Pat. To date, Team Tillman has raised over \$1.5 million to fund the Tillman Scholar Program.

In 2018, veterans, military families and civilian supporters conquered the New York City and Chicago Marathons.













Drew began his military career in the medical field, and after his first deployment, he reenlisted as part of a specialized electrical engineering unit. Fulfilling a childhood dream, Drew is now working for NASA while pursuing his graduate education in the Space Policy program at The George Washington University. He wants to play an integral part in crafting the nation's space policies to not only execute bold exploration in space, but also to provide economic benefits, security for American interests, and support for global humanitarian efforts. As part of Team Tillman, Drew ran in the New York City Marathon in November.



# PARTNERS & **SPONSORS**

In 2018, PTF proudly teamed up with both corporate and foundation partners to advance our mission. Fundraisers play an important role in philanthropy at PTF, and we are grateful for the opportunity to work with organizations and individuals that are committed to empowering the Tillman Scholars.

Interested in supporting our mission in 2019? We'll work with you to customize a partnership, giving campaign or fundraising event that aligns with your philanthropic goals and values. For more information, contact:

Ellen McElligott **Director of Development** emcelligott@pattillmanfoundation.org

**SUPPORT OUR MISSION** 



Through Salute to Service, the NFL partners with PTF to honor leaders who exemplify Pat's enduring legacy of service. With the NFL's support, more than 580 Tillman Scholars are now pursuing careers in medicine, business, law, science, education and the arts. The NFL's annual investment also supports the Pat Tillman Leadership Summit and Tillman Honors.



Svoboda Capital Partners is a Chicago-based private equity firm that invests in leading middle market growth companies. Each year, the firm is proud to support the annual Pat Tillman Leadership Summit and the regional selection process to identify new Tillman Scholars.



As an NFL Salute to Service partner, Bose proudly invests in the Tillman Scholar program, providing direct support for scholarships and experiences for scholars and their families.



Since 2016, Stavros Niarchos Foundation has supported Tillman Scholars and their families. SNFs recent investment will fully fund scholarships for the 2018-2019 academic year.



For more than 95 years, USAA has been providing insurance, banking, and investments tailored for the military community. Through annual support of Pat's Run, USAA is proud to honor Pat's legacy and empower the Tillman Scholars.

#### **MAJOR CORPORATE SPONSORS**







































## **FOUNDATION PARTNERS**















#### **UNIVERSITY PARTNERS**

PTF strategically partners with institutions of higher education. Currently, 15 colleges and universities are recognized as University Partners for the Tillman Scholars Program. These institutions help market the annual Tillman Scholar application, recruit applicants and participate in the selection process at their institution. University Partners are considered on an invitation-only basis.







































# INDIVIDUAL CONTRIBUTIONS

Make a one-time or recurring donation to empower the Tillman Scholars. Contribute via check or online at PatTillmanFoundation.org



## **WORKPLACE GIVING**

Your company can invest in the future by supporting the Tillman Scholars through a workplace giving campaign or corporate matches for your donation.

# ORGANIZE A FUNDRAISER

Send us your ideas to raise awareness and host an event in your community to help us empower the Tillman Scholars for years to come. Learn more at PatTillmanFoundation.org

# FINANCIAL **SUMMARY**

#### **2017 REVENUE**

\$3.39 **MILLION** 

Individual & Corporate Giving:

45%

Pat's Run:

35%

Foundation & Corporate Grants:



Other

**5%** 

#### **2017 EXPENSES**

In 2017, \$2.45 million was invested in our program. Since inception, more than \$17 million has been invested to empower the Tillman Scholars.

### **FINANCIAL RATIOS**

	2017	2016
PROGRAM	<b>81</b> %	80%
MANAGEMENT	<b>6</b> %	<b>5</b> %
FUNDRAISING	13%	<b>15</b> %







PTF's audited financial statements and state disclosures and 990's can be obtained online at PatTillmanFoundation.org

#### **STATEMENT OF ACTIVITIES**

Year Ended December 31, 2017 (with comparative financial information for the year ended December 31, 2016).

SUPPORT, REVENUE	S, LOSS & GAINS	UNRESTRICTED	TEMPORARILY RESTRICTED	2017 TOTALS	2016 TOTALS	
SPECIAL EVENTS - PAT'S RUN	Contributions, sponsorships & race entry fees	1,846,106	204,638	2,050,744	1,832,171	
	Contributed goods and services	945,514		\$ 945,514	386,627	
	Less direct benefits to participants & sponsors	(852,612)		(852,612)	(824,278)	
	Less direct in-kind benefits to participants & sponsors	(945,514)		(945,514)	(386,627)	
		993,494	204,638	1,198,132	1,007,893	
	Contributions	1,438,325	648,274	2,086,599	2,330,875	
GENERAL REVENUE	Net gain (loss) on investments	\$ 107,437		107,437	52,005	
	Net assets released from restrictions	756,259	(756,259)			
	Total support, revenues, loss & gains	3,295,515	96,653	3,392,168	3,390,773	
FUNCTIONAL EXPENS			TEMPORARILY			
FUNCTIONAL EXPENS	SES	UNRESTRICTED	RESTRICTED	2017 TOTALS	2016 TOTALS	
SCHOLAR PROGRAM	Tillman Scholars	2,451,051	RESTRICTED	2017 TOTALS 2,451,051	2016 TOTALS 2,555,691	
			RESTRICTED			
SCHOLAR PROGRAM SUPPORTING	Tillman Scholars	2,451,051	RESTRICTED	2,451,051	2,555,691	
SCHOLAR PROGRAM	Tillman Scholars Management & general	2,451,051 181,177	RESTRICTED	2,451,051 181,177	2,555,691 158,202	
SCHOLAR PROGRAM SUPPORTING	Tillman Scholars  Management & general  Fundraising	2,451,051 181,177 410,659	RESTRICTED	2,451,051 181,177 410,659	2,555,691 158,202 470,799	
SCHOLAR PROGRAM SUPPORTING	Tillman Scholars  Management & general  Fundraising  Total supporting services	2,451,051 181,177 410,659 591,836	96,653	2,451,051 181,177 410,659 591,836	2,555,691 158,202 470,799 629,001	
SCHOLAR PROGRAM SUPPORTING	Tillman Scholars  Management & general  Fundraising  Total supporting services  Total expenses	2,451,051 181,177 410,659 591,836 3,042,887		2,451,051 181,177 410,659 591,836 3,042,887	2,555,691 158,202 470,799 629,001 3,184,692 206,081	
SCHOLAR PROGRAM SUPPORTING	Tillman Scholars  Management & general  Fundraising  Total supporting services  Total expenses  CHANGE IN NET ASSETS	2,451,051 181,177 410,659 591,836 3,042,887 252,628	96,653	2,451,051 181,177 410,659 591,836 3,042,887 349,281 2,650,424	2,555,691 158,202 470,799 629,001 3,184,692 206,081 2,444,343	

#### **BOARD OF DIRECTORS**

Under the continued leadership of Board Chair and Co-Founder Marie Tillman, the Pat Tillman Foundation remains a healthy, impactful organization with a strong Board of Directors.



**MARIE TILLMAN** Chair & Co-Founder



**CHRIS HART** Vice Chair



**IAN SACKS Lead Director** 



**ALEX GARWOOD** Director



**BENJAMIN HILL JOE BROWNE** Director Treasurer



**MIKE BIDWILL** Director



**LAZAR RAYNAL** Director



#### **STAFF MEMBERS**



"THE TILLMAN SCHOLARS BELIEVE THEIR BEST YEARS OF SERVICE **ARE STILL AHEAD OF THEM.** 

AS EXECUTIVE DIRECTOR, IT'S AN HONOR TO BE A **SMALL PART OF THEIR JOURNEY AND IMPACT."** 

**KILLJAN ANDERSON Executive Director** 



**SABRINA PERALES** Director of Operations



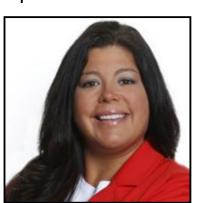
**ZEKE WARZEKA** Pat's Run **Event Manager** 



**JONATHAN DUE Director of Programs** & Scholarships



**CARA CAMBELL** Program Manager



**TINA BRUENNING** Scholarships Manager



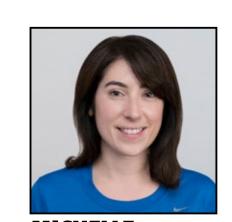
**ELLEN MCELLIGOTT** Director of Development



CHRISTOPHER **CORDES** Development Manager



**ETHAN ARMSTRONG** Development Manager



**MICHELLE MCCARTHY** Director of Brand & Communications



**SHANNON SPESHOCK** Communications Manager



**JOHN O'CONNOR Art Director** 

